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UNITED STATES BANKRUPTCY COURT
CENTRAL DISTRICT OF CALIFORNIA
LOS ANGELES DIVISION

In re:

FOUNTAIN VIEW, INC., a Delaware
corporation, et al.

Debtors.

Case No.: LA 01-39678 BB through
LA 01-39697 BB

And LA 01-45516 BB;
LA 01-45520 BB; and
LA 01-45525 BB

(Jointly Administered under Case No.
LA 01-39678 BB)

Chapter 11

**MEMORANDUM IN SUPPORT OF
CONFIRMATION OF DEBTORS'
AMENDED JOINT PLAN OF
REORGANIZATION DATED
APRIL 22, 2003; DECLARATION
OF JOHN F. GIBSON; DECLARATION
OF WILLIAM C. SCOTT;
DECLARATION OF KEITH
WILLIAMS**

Confirmation Hearing

Date: July 3, 2003
Time: 11:00 a.m.
Place: Courtroom 1475
Roybal Federal Building
255 E. Temple Street
Los Angeles, CA 90012

03 JUN 13 PM 4:07
CLERK, U.S. BANKRUPTCY COURT
CENTRAL DISTRICT OF CALIFORNIA
BY _____

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I.

OVERVIEW

Fountain View, Inc. and its twenty-two chapter 11 affiliates (the "Debtors"),¹ respectfully submit this Memorandum in support of confirmation of the *Debtors' Joint Plan Of Reorganization Dated April 22, 2003* (the "Plan"), together with the Plan and Disclosure Statement Filed with the Court, the Declarations of Shanda D. Ellingwood, John F. Gibson (the "Gibson Decl."), William C. Scott (the "Scott Decl.") and Keith Williams (the "Williams Decl."), and the arguments and evidence that may be presented at or before the Confirmation Hearing.² The key elements of the Plan include:

- \$150 million in exit financing including an asset-backed securitization transaction, real estate supported mezzanine financing and two revolving facilities;
- A corporate restructuring plan that includes the creation of 91 new entities to facilitate the securitization and related financing and achieve other business, tax and legal objectives;
- The maintenance of the highly successful ADR Procedures established by the Court to efficiently resolve the remaining pre-confirmation professional liability Claims;
- Repayment in full in cash on the Effective Date of senior secured obligations to the Bank of Montreal, as Agent, and the Lenders;
- The satisfaction of \$133 million in public debt through a combination of \$50 million in cash, the issuance of the New Public Notes and the Noteholders' Stock Distribution, a treatment affirmatively accepted by holders of more than 98% of the outstanding public debt, with not a single dissenting vote;

¹ Capitalized terms not otherwise defined herein have the meaning ascribed to them in the Plan.

² In addition, the Debtors respectfully request that the Court take judicial notice of the record in these cases including all documents previously filed with the Court. FED. R. EVID. 201.

- The satisfaction of all general unsecured creditor Claims either in cash at a 20% discount or in the full amount of the Claim with interest through a combination of cash and new secured obligations maturing in 30 months or less.
- The satisfaction of the Interests of preferred shareholders through the issuance of New Preferred Stock with substantially the same economic rights as their existing preferred shares;
- The retention of 95% of the common equity in Reorganized Fountain View by the holders of the Existing Class A Common Stock.

The Plan is the result of many months of constructive, good faith negotiations among representatives of all the major constituencies in the Reorganization Cases—including the Debtors, the Creditors' Committee, the Noteholders' Committee, the Debtors' primary secured lenders and shareholders—as well as the Exit Facility lenders that will provide the \$150 million in financing that will fund the payments required under the Plan. Following the court-approved solicitation conducted in accordance with the Code, all impaired classes of creditors and shareholders entitled to vote unanimously and overwhelmingly voted to accept the Plan. No class voted to reject the Plan. The treatment of those classes that are deemed to reject the Plan complies with the requirements of Bankruptcy Code section 1129(b) for nonconsensual confirmation and the Plan may therefore be confirmed notwithstanding their deemed rejection.

In short, the resolution of these cases as contemplated by the Plan is a model of how chapter 11 should work. Through the chapter 11 process, the Debtors have been able to attract fresh capital, without material liquidation or disposition of assets, sufficient to provide for repayment of all creditors in full, while maintaining substantially all their operations, retaining their 6,400 employees, and providing high quality service to their 5,400 residents, other customers and to the communities in which they are located. The Reorganized Enterprise that will emerge from chapter 11 under this consensual Plan is stronger, better managed, more efficient and more profitable than the company that entered chapter 11 on

1 October 21, 2001.

2 As discussed in detail below, the Plan complies with all of the Bankruptcy
3 Code requirements for confirmation. The Plan is fair, reasonable, and economically feasible,
4 and all of the Debtors' creditors and Interest holders will receive at least as much under the
5 Plan as they would receive in a chapter 7 liquidation (and, in fact, will generally receive far
6 better treatment under the Plan than in a chapter 7 liquidation). Accordingly, the Debtors
7 respectfully request that the Court issue an order confirming the Plan.

8 II.

9 FACTS

10 The pertinent facts are set forth in the Plan, the Disclosure Statement, the
11 declarations in support of confirmation of the Plan that are filed concurrently herewith and
12 incorporated herein by this reference, the record in these cases and any testimony that may
13 be adduced at the Confirmation Hearing.

14 III.

15 OUTCOME OF VOTING

16 On or about April 24, 2003, the Court entered its *Order Authorizing And*
17 *Approving: (A) Adequacy Of Debtors' Disclosure Statement; (B) Form, Scope, And Nature*
18 *Of Solicitation, Balloting, Tabulation, And Notices With Respect Thereto And (C) Related*
19 *Confirmation Procedures, Deadlines, And Notices* (the "Solicitation Order"). As set forth in
20 the Solicitation Order, the Court found that the Disclosure Statement contained "adequate
21 information" within the meaning of Bankruptcy Code section 1125 and authorized the
22 Debtors to disseminate the Plan to parties in interest and to solicit acceptances with respect
23 to the Plan pursuant to certain specified procedures. The Debtors thereafter caused the Plan
24 and related solicitation materials to be served upon the parties in accordance with the
25 Solicitation Order.³ The deadline fixed for receipt of Ballots accepting or rejecting the Plan

26
27 ³ See *Declaration Of Shanda D. Ellingwood Re: Distribution Of Solicitation And Election Materials*
28 *With Respect To Debtors' Joint Plan Of Reorganization Dated April 22, 2003*; (Docket No. 1552);
Declaration of Boris R. Serrano Re: Distribution Of Solicitation And Election Materials With
Respect To Debtors' Joint Plan Of Reorganization Dated April 22, 2003; (Docket No. 1553);
Declaration of Paul R. Schulman Re: Distribution Of Solicitation And Election Materials With

was June 6, 2003, at 5:00 p.m. Pacific Time.

Classes 3, 4, 5, 7, 8 and 11 are unimpaired and are therefore deemed to accept the Plan. See 11 U.S.C. § 1126(f). As indicated in the Ballot Tabulation and summarized in the following table, Classes 1, 2, 6, 9, 10, 12, 13, 14, 15, 17 and 18 were all entitled to vote and have accepted the Plan.⁴ Two non-voting classes, Class 16 (Existing Class B Common Stock) and Class 19 (Existing Management Incentives and Other Existing Interests) are deemed to reject the Plan because the holders of those Interests will neither receive nor retain property on account of those Interests. See 11 U.S.C. § 1126(g). As discussed in Section IV.B below, the treatment of these two classes under the Plan complies with the requirements of Bankruptcy Code section 1129(b). The following table summarizes the outcome of the voting:

Class	Voting Status/Results
Class 1 Secured Claims of Bank Midwest (The Woodlands, TX)	<i>Accepted.</i> Accepted by: 100% in amount (\$5,003,331.00), and 100% in number (1)
Class 2 Secured Claims of Woodlands Place Nursing Center, Inc. (The Woodlands, TX)	<i>Accepted.</i> Accepted by: 100% in amount (\$1,887,866.62), and 100% in number (1)

Respect To Debtors' Joint Plan Of Reorganization Dated April 22, 2003; (Docket No. 1558); Declaration of Nancy Morse Re: Confirmation Of Posting "Notice Of (I) Approval Of (1) Adequacy Of Disclosure Statement, And (2) Related Procedures And Deadlines; And (II) Hearing On Confirmation Of Debtors' Joint Plan Of Reorganization Dated April 22, 2003" In Each Facility (Docket No. 1614).

⁴ Woodlands Place Nursing Center L.P., the holder of the Class 2 Claim submitted a timely Ballot rejecting the April 22, 2003 version of the Plan disseminated with the Disclosure Statement. The Plan's treatment of Class 2 was subsequently modified pursuant to the Woodlands Place Stipulation which also provides that Class 2 is deemed to accept the Plan as so modified. No eligible Ballots were cast in Classes 12, 13 and 17. As discussed below at Section IV.A.8, under these circumstances these classes should be deemed to impliedly accept the Plan. See In re Szostek, 886 F.2d 1405, 1413 (3d Cir.1989); In re Ruti-Sweetwater, Inc., 836 F.2d 1263, 1268 (10th Cir. 1988); In re Campbell, 89 B.R. 187, 188 (Bankr. N.D. Fla. 1988). But see In re M. Long Arabians, 103 B.R. 211, 216 (Bankr. 9th Cir.1989) (distinguishing Ruti-Sweetwater and progeny); cf. Great Lakes Higher Educ. Corp. v. Pardee (In re Pardee), 218 B.R. 916, 926 (Bankr. 9th Cir.1998) (applying doctrine of implied acceptance in chapter 13 context). In any event, the treatment afforded these classes, if they were to be viewed as nonconsenting classes, conforms with section 1129(b) of the Code. See Section IV.B.2, *infra*.

Class	Voting Status/Results
Class 3 Secured Tax Claims	<i>Unimpaired – Deemed To Accept.</i>
Class 4 Secured Claims of Union Bank, N.A.	<i>Unimpaired – Deemed To Accept.</i>
Class 5 Secured Claims of Leonard and Catherine May	<i>Unimpaired – Deemed To Accept.</i>
Class 6 Secured Claims of Bergen	<i>Accepted.</i> Accepted by: 100% in amount (\$1,710,562.10), and 100% in number (1)
Class 7 Other Secured Claims	<i>Unimpaired – Deemed To Accept.</i>
Class 8 Secured Claims of the Agent and the Lenders	<i>Unimpaired – Deemed To Accept.</i>
Class 9 11¼% Note Claims	<i>Accepted.</i> Accepted by: 100% in amount (\$117,505,000), and 100% in number (39)
Class 10 General Unsecured Claims	<i>Accepted.</i> Accepted by: 100% in amount (\$9,988,324.99), and 100% in number (226)
Class 11 Convenience Claims	<i>Unimpaired – Deemed To Accept.</i>
Class 12 Insured Professional Liability Claims	<i>Accepted.</i> No eligible Ballots cast.
Class 13 Uninsured Punitive Damage Claims and Other Subordinated Liabilities	<i>Accepted.</i> No eligible Ballots cast.
Class 14 Existing Preferred Stock	<i>Accepted.</i> Accepted by: 100% in amount (2,658 shares), and 100% in number (1)
Class 15 Existing Class A Common Stock	<i>Accepted.</i> Accepted by: 100% in amount (713,498 shares), and 100% in number (12)
Class 16 Existing Class B Common Stock	<i>Deemed to Reject.</i>

Class	Voting Status/Results
Class 17 Existing Class C Common Stock	<i>Accepted.</i> No eligible Ballots cast.
Class 18 Existing Warrants	<i>Accepted.</i> Accepted by: 100% in amount (16,120 warrants), and 100% in number (2)
Class 19 Existing Management Incentives and Other Existing Interests	<i>Deemed to Reject.</i>

IV.

ARGUMENT

A. The Plan Complies With All Requirements of Code Section 1129(a).

The Bankruptcy Code requires the Court to confirm the Plan if it satisfies the elements of section 1129(a)'s thirteen subsections. See 11 U.S.C. § 1129(a). The Plan in fact satisfies all of the applicable statutory requirements by a preponderance of the evidence⁵ and therefore must be confirmed.

1. The Plan Complies With Applicable Provisions of the Code.

Bankruptcy Code section 1129(a)(1) requires that a plan "compl[y] with the applicable provisions of [the Bankruptcy Code]." 11 U.S.C. § 1129(a)(1). The legislative history of this section indicates that the provision embodies and incorporates the requirements of sections 1122 and 1123 of the Bankruptcy Code, which govern the classification of claims and interests and the mandatory contents of a plan. See H.R. Rep. No. 595, 95th Cong., 1st Sess. 412 (1977) ("Paragraph (1) requires that the plan comply with the applicable provisions of chapter 11, such as sections 1122 and 1123, governing classification and contents of [the] plan."). See also In re Resorts Int'l, Inc., 145 B.R. 412, 446-47 (Bankr. D.N.J. 1990). Because the Plan complies with both sections 1122 and 1123, and with all other applicable provisions of the Bankruptcy Code, the requirements of section

⁵ See In re Monarch Beach Venture, Ltd., 166 B.R. 428, 432 (C.D. Cal. 1993) (proper burden of proof standard is preponderance of the evidence).

1 1129(a)(1) are satisfied here.

2 **a. The Plan Satisfies the Requirements of Bankruptcy Code**
3 **Section 1122.**

4 Bankruptcy Code section 1122(a) provides that "a plan may place a claim or
5 interest in a particular class only if such claim or interest is substantially similar to other
6 claims or interests in such class." 11 U.S.C. § 1122(a). By its plain language, Bankruptcy
7 Code section 1122 prohibits only the classification of dissimilar claims into the same class
8 and does not prohibit the separate classification of similar claims into separate classes. See 7
9 COLLIER ON BANKRUPTCY ¶ 1122.03[1][a] at 1122-6 (15th ed. rev. 2002). See also In re
10 Barakat, 99 F.3d 1520, 1524 (9th Cir. 1996) ("while dissimilar claims may not be put in the
11 same class, the Bankruptcy Code does not expressly state whether the plan may separately
12 classify similar claims, or whether it must classify similar claims together"); In re Baldwin
13 Park Towne Center, Ltd., 171 B.R. 374, 376 (Bankr. C.D. Cal. 1994) ("Section 1122 does
14 not require that similar claims be classified together."). As such, the Bankruptcy Code
15 provides courts with broad discretion to determine the propriety of classification schemes in
16 light of the facts of each case. See Steelcase Inc. v. Johnston (In re Johnston), 21 F.3d 323,
17 327 (9th Cir. 1994) ("bankruptcy judges must have discretionary power in classifying claims
18 under § 1122(a)"). Additionally, Bankruptcy Code section 1122(b) allows the separate
19 classification of certain claims for purposes of administrative convenience. See 11 U.S.C.
20 § 1122(b).

21 In compliance with the requirements of the Bankruptcy Code, Administrative
22 Claims and Priority Claims are not classified and are treated separately under the Plan. The
23 Plan classifies all other Claims and Interests in 19 Classes. Classes 1-8 are all secured
24 classes properly classified separately because the holders in each class hold liens against
25 distinct pools of collateral (or to the extent there are multiple liens against the same
26 collateral, liens of distinct priority). See In re Commercial W. Fin. Corp., 761 F.2d 1329,
27 1338 (9th Cir. 1985); 7 COLLIER ON BANKRUPTCY ¶ 1122.03[4] at 1122-13 through -16.

28 The Plan also divides Unsecured Claims into five separate classes of distinct

1 character. Equity Interests are divided into six separate classes each class consisting entirely
2 of one of the six types of prepetition issued and outstanding equity Interests of Fountain
3 View, Inc. See 7 COLLIER ON BANKRUPTCY ¶ 1122.03[3] at 1122-7 (noting that "a plan of
4 reorganization must separately classify nonpriority prepetition unsecured claims, priority
5 claims, secured claims, . . . and equity interests"). Each of the Claims or Interests in each
6 particular Class under the Plan is substantially similar to the other Claims or Interests in such
7 Class; thus, satisfying the requirement under Bankruptcy Code section 1122(a) that each
8 claim or interest in a class be substantially similar to other claims or interests in that class.

9 **(1) The Unsecured Classes Are Properly Divided Into**
10 **Distinct Classes.**

11 Although not required by the Bankruptcy Code, each Unsecured Claim that is
12 classified in a particular Class is also substantially dissimilar from those Claims or Interests
13 that are classified in other Classes under the Plan, or its separate classification is otherwise
14 permissible under the Bankruptcy Code. The construction of Class 11, the Convenience
15 Class, enabled the Debtors to minimize the significant administrative cost of soliciting
16 thousands of small unsecured creditors and the ongoing cost to the Reorganized Enterprise
17 and the Claims Agent of monitoring their even smaller Class 10 Deferred Obligations.
18 Realizing these savings through separate classification of small Claims is expressly
19 authorized by the Code. See 11 U.S.C. § 1122(b). See Oxford Life Ins. Co. v. Tucson Self-
20 Storage, Inc., 166 B.R. 892, 898 (Bankr. 9th Cir. 1994) ("Generally, an administrative
21 convenience class is one where the claims are so small in amount and large in number as to
22 make dealing with them burdensome.").

23 The other four unsecured Classes--Class 9 (11¼% Note Claims), Class 10
24 (General Unsecured Claims), Class 12 (Insured Professional Liability Claims) and Class 13
25 (Uninsured Punitive Damage Claims and Other Subordinated Claims)--have different
26 statutory or contractual rights to payment or are of a different legal character. See 7
27 COLLIER ON BANKRUPTCY at 1122.03[4][a] at 1122-10-11 (noting that general unsecured
28 claims "may be divided into separate classes if separate classification is reasonable"). Courts

1 have broad latitude in approving the classification of claims. See In re Johnston, 21 F.3d at
2 327 (recognizing that judges have discretionary power in classifying claims and that
3 Congress intended to give courts broad latitude in doing so).

4 The Ninth Circuit has found that separate classification under a plan does not
5 violate section 1122(a) as long as the "legal character of its claim is not 'substantially similar
6 to the other claims or interests of such class[es].'" In re Johnston, 21 F.3d at 328 (quoting 11
7 U.S.C. § 1122(a)). Accord Granada Wines, Inc. v. New England Teamsters & Trucking
8 Indus. Pension Fund, 748 F.2d 42, 46 (1st Cir. 1984) ("Separate classifications for unsecured
9 creditors are only justified where the legal character of their claim is such to accord them a
10 status different from the other unsecured creditors") (citation omitted). Furthermore, courts
11 in the Ninth Circuit, like most courts throughout the country, routinely permit separate
12 classification of otherwise similarly situated claims based on legitimate economic or
13 business reasons advanced by the debtor. See In re Barakat, 99 F.3d at 1526 (plan proponent
14 may classify substantially similar claims separately only when there is "legitimate business
15 or economic justification" for doing so); In re Corcoran Hosp. Dist., 233 B.R. 449, 455
16 (Bankr. E.D. Cal. 1999) ("[T]here must be a business or economic justification for separate
17 classification of unsecured claims."); In re Baldwin Park Towne Center, Ltd., 171 B.R. at
18 376 (same). See also In re Sentry Operating Co. of Texas, 264 B.R. 850, 860 (Bankr. S.D.
19 Tex. 2001) ("Most of the commentators agree that §1122 is permissive of any classification
20 scheme that is not proscribed, and that substantially similar claims may be separately
21 classified.")

22 These cases hold not only that separate classification is permissible, but that
23 disparate treatment of unsecured creditors can also be valid. For example, in In re Kliegl
24 Bros. Univ. Elec. Stage Lighting Co., Inc., 149 B.R. 306 (Bankr. E.D.N.Y. 1992), the
25 separately classified group of union trade creditors was to be paid 75% on claims, while all
26 other general unsecured creditors were to be paid only 15% on their claims. Id. at 307.
27 Similarly, the court in In re Atlanta West VI, 91 B.R. 620 (Bankr. N.D. Ga. 1988) approved
28 the debtor's separate classification and disparate treatment of unsecured creditors; the one

1 creditor who agreed to extend a new loan to the debtor would be paid its claim in full, while
2 other unsecured creditors would receive payment of only 30% on their claims. Id. at 624.⁶

3 Moreover, in the somewhat unusual circumstances of these Reorganization
4 Cases, which involve solvent chapter 11 Debtors, all Unsecured Claims, though provided for
5 in a somewhat different manner based on their distinct characters and classification, will
6 receive payment in full under the Plan. Courts have generally recognized that, the
7 classification itself is not nearly as significant as the consequences of the classification. See
8 Bruce Energy Centre Ltd. V. Orfa Corp. of America (In re Orfa Corp.), 129 B.R. 404, 416
9 (Bankr. E.D. Pa. 1991) ("[T]he classification itself was not nearly so significant as the
10 consequences of disparate treatment of like or similar claims."). The consequence of
11 separate classification in these cases is to fine-tune the treatment of distinct types of Claims
12 and Interests in accordance with their distinct legal character and practical and economic
13 realities. Fundamentally, however, all creditors and interest holders in all Classes will
14 receive reorganization value equal to the allowed amount of their Claims. The differences in
15 treatment have been consented to by the various classes, and, in any event, would not amount
16 to "unfair discrimination" because they preserve an appropriate balance among holders of
17 Claims with distinct character consistent with their varying legal rights.

18 **i) 11¼% Note Claims Are Properly Classified and**
19 **Treated Separately From General Unsecured**
20 **Claims.**

21 Class 9 consists of the \$133 million Claim of the holders of long-term public
22 subordinated notes governed by the Indenture and held by approximately 40-50 financial
23

24 ⁶ Separate classification has sometimes been attacked on the basis of the "no gerrymandering"
25 principle, particularly in the context of single asset real estate cases. See In re Greystone III Joint
26 Venture, 995 F.2d 1274, 1278-79 (5th Cir. 1991); In re Barakat, 99 F.3d at 1526. Courts have
27 sometimes refused to permit separate classification that is intended to evade the one-impaired
28 noninsider consenting class requirement of section 1129(a)(10) and is not otherwise supported by a
sufficient legal or business justification. See, e.g., In re Sentry Operating Co. of Texas, 264 B.R. at
860-861. In this case, there are no less than five noninsider impaired consenting classes under any
view of the facts, and the classification proposed in the Plan can not plausibly be characterized as a
gerrymander of any kind.

1 institutions and investors. Class 10 generally consists of approximately \$17.2 million in
2 general Unsecured Claims held by thousands of trade creditors and individuals. Principally,
3 the Class 10 Claims arise out of the provision of goods and services to the Debtors, or are in
4 the nature of compensatory damage Claims arising out of breach of contract or on account of
5 professional liability suits. Unlike the Class 9 Claims, they are not governed by or issued
6 pursuant to a single instrument such as the Indenture.

7 The legal and contractual character of Claims in Class 9 are distinguishable
8 from the other Unsecured Claims in Class 10 not only in their massive relative size and high
9 concentration, but because Class 9 Claims, while *pari passu* with Class 10 Claims, are
10 contractually subordinated to Claims in Class 8. Bankruptcy Code section 510(a) requires
11 the court to give effect to that subordination, a fact that would become particularly relevant
12 in the event of a liquidation of the Debtors. 7 COLLIER ON BANKRUPTCY ¶ 1122.03[4][6][ii]
13 at 1122-12 ("another frequent justification for separate classification of nonpriority
14 prepetition unsecured claims is the existence of subordinated debt"). Moreover, on a
15 practical basis, given the massive size of the Class 9 Claims it would be financially
16 impossible to satisfy the Class 9 Claims on the terms being afforded Class 10, nor would it
17 be practical to distribute the securities bargained for by Noteholders' Committee on behalf of
18 Class 9, to Class 10.⁷ While both Classes receive reorganization value equal to the allowed
19 amount of their respective Claims under the Plan, the form of the distribution to Class 9
20 includes long-term notes and common stock in the privately held Reorganized Enterprise,
21 while general unsecured creditors receive short-term obligations and cash. Confirming a
22 consensual plan in this case required the Debtors to meet the distinct needs and desires of
23 these distinct constituencies, in light of practical and financial realities, through appropriate
24 distinction in the form of the consideration afforded each in satisfaction of their respective
25 Claims. See In re U.S. Truck Co., Inc., 800 F.2d 581, 587 (6th Cir. 1986) (held appropriate
26

27 ⁷ Fountain View, Inc. will remain a privately held firm and its shareholders will be subject to a
28 shareholders' agreement establishing corporate governance mechanisms and restricting the
alienability of the shares. A general distribution of very small amounts of stock to Class 10 holders
would not be appropriate under these circumstances for business and securities law reasons.

1 to separately classify union's unsecured claims from other unsecured claims because union's
2 interests differed from those of other unsecured creditors even though right of payment was
3 on the same priority level). These realities constitute a sound business reason for the
4 separate classification.

5 **ii) Insured Professional Liability Claims.**

6 Class 12 consists of fully insured professional liability claims. Most of the
7 Debtors remaining prepetition professional liability Claims are subject to insurance policies
8 with ample unexhausted limits and no remaining deductible or self-insured retention.
9 Gibson Decl. at 5-6. Accordingly, these Claims, although "unsecured" have access to a
10 unique source of payment not available to any other creditors. See In re Apex Oil Co., 118
11 B.R. 683, 696 (Bankr. E.D. Mo. 1990) (approved confirmation of plan with separate
12 classification of claims covered by insurance or indemnity policies); In re Genesis Health
13 Ventures, Inc., 266 B.R. 591, 601-02 (Bankr. D. Del. 2001) (separate classification of
14 punitive damage claims that will only receive distribution to the extent of available insurance
15 coverage permissible, where debtors' assets were all encumbered and distribution on
16 unsecured claims only available because senior secured creditors were willing to give up
17 portion of value that they would otherwise receive in favor of any nonpunitive, unsecured
18 claims). See also In re EBP, Inc., 172 B.R. 241, 244 (Bankr. N.D. Ohio 1994) (separate
19 classification justified for trade creditors and for judgment creditor, which as a non-recurring
20 judicial event provided no continuing benefit to the debtor's estate); In re Dow Corning
21 Corp., 244 B.R. 634, 651 (Bankr. E.D. Mich. 1999) (commercial claims in one class of
22 proposed plan were of a different legal nature and character than the personal injury claims
23 in another class and, thus, were properly classified separately).

24 The Plan proposes to promptly liquidate and allow these Claims consistent
25 with the ADR Procedures (or other applicable legal procedures) at which point the Claims
26 will be paid out of the available insurance in cash in full at the allowed amount.
27 Prejudgment interest does not generally accrue on unliquidated professional liability Claims
28 under generally applicable law and so provision of interest is not appropriate, nor would it be

1 appropriate to impose the generally less favorable terms of Class 10 treatment on the holders
2 of fully insured Claims.⁸ Given the special legal right of these holders to payment in
3 accordance with applicable law from the insurers, separate classification in order to afford
4 these holders treatment preserving those rights and providing a mechanism for prompt
5 liquidation of the Class 12 Claims is appropriate for legal and business reasons.⁹

6 **iii) Uninsured Punitive Damage Claims and Other**
7 **Subordinated Liabilities.**

8 Class 13 consists of unsecured claims of a noncompensatory nature that are
9 subject to subordination to the Class 9 and Class 10 Claims. Under the Plan, the Class 13
10 holders, if and when their Claims are allowed, will receive a long-term subordinated note
11 with interest accruing from the date of allowance (in recognition of the applicable law which
12 generally prohibits the allowance of prejudgment interest in connection with unliquidated
13 tort claims and other punitive liabilities) at the federal judgment rate.

14 Separate classification of punitive damages claims, together with other
15 subordinated claims, is proper given the differing legal rights of the holders of such Claims
16 under Bankruptcy Code section 726(a)(4), which provides for the subordination of "any
17 allowed claim ... for any fine penalty or forfeiture, or for multiple, exemplary, or punitive
18 damages, arising before ... the order for relief ... to the extent that such fine, penalty,
19 forfeiture, or damages are not compensation for actual pecuniary loss suffered by the holder
20 of such claim." 11 U.S.C. § 726(a)(4). See also 7 COLLIER ON BANKRUPTCY
21 ¶ 1122.03[4][d][ii] at 1122-18 ("The same reasoning should apply to nonpecuniary loss
22 penalty claims which could be classified separately due to application of the best interest of
23 creditors test under Section 1129(a)(7) which measures distributions under section 726(a) of
24 chapter 7.").

25
26 ⁸ The uninsured portion of any Class 12 Allowed Claim will to that extent be reclassified as a Class
27 10 Claim. See Plan, Section II.D.4.

28 ⁹ Even in the absence of insurance, the Ninth Circuit authorities permit separate classification of
unliquidated tort and professional liability claims from general unsecured claims on the ground that
such claims are subject to continuing litigation and dispute. See In re Johnston, 21 F.3d at 327-28
(creditor embroiled in litigation with the debtor appropriately separately classified).

1 Although prepetition punitive damage claims are asserted against the Debtors,
2 all such Claims are Disputed Claims and the Debtors believe that it is unlikely that they will
3 suffer an adverse judgment that includes punitive damages or that any such judgment, if it
4 were rendered, could be sustained on appeal. The Debtors have successfully and routinely
5 resolved professional liability Claims without being assessed or paying punitive awards in
6 the past. Scott Decl. at 9. Nevertheless, punitive damages are available, in theory, in
7 numerous pending prepetition lawsuits and the possibility of such liability being established
8 can not be excluded and its amount, if any, is impossible to predict. In the unlikely event of
9 a massive unexpected punitive award, the recoveries of other unsecured creditors, who
10 would have priority over the punitive award in liquidation, would be significantly and
11 adversely affected unless the recovery of any allowed Class 13 Claim were in turn
12 subordinated in right of payment as the Plan provides.

13 Bankruptcy courts "have the equitable power to limit or disallow punitive
14 damages claims where the claims would frustrate the debtor's reorganization." See, e.g., In
15 re FF Holdings Corp. & Farm Fresh Inc., No. 98-37/38-JFF, 1998 U.S. Dist. LEXIS 10741 at
16 * 22 (D. Del. Feb. 17, 1998). For example, in cases such as In re A.H. Robins Co., Inc., 89
17 B.R. 555, 558 (E.D.Va. 1988), where the debtor's punitive damages exposure was
18 "staggering" and "unpredictable," such claims were disallowed because the impossibility of
19 estimating the liability would have destroyed the debtor's ability to reorganize. See also In re
20 Johns-Manville Corp., 68 B.R. 618 (Bankr. S.D.N.Y. 1986), aff'd in part, rev'd in part, 78
21 B.R. 407 (S.D.N.Y. 1987), aff'd, Kane v. Johns-Manville Corp., 843 F.2d 636 (2d Cir. 1988).
22 Similarly, the court, in In re Genesis Health Ventures, Inc., 266 B.R. at 601, expressly
23 approved the separate classification of punitive damage claims in a situation where the
24 secured lenders arranged to share the distribution they would otherwise be entitled to with
25 unsecured claimants but not punitive damages claimants.

26 The proposed treatment of Class 13 is meant to preserve the relative priority of
27 punitive claims to other unsecured claims by providing for their payment only after the
28 holders in other Classes have received full cash payment in satisfaction of their restructured

1 Claims. This treatment of Class 13, unlike the common case involving an insolvent estate, is
2 far from tantamount to disallowance of such Claims. Rather, it preserves the appropriate
3 relationship among general Unsecured Claims, punitive claims that are not intended to
4 compensate for pecuniary loss, and shareholders. Preserving that relationship through the
5 issuance of long-term subordinated notes in satisfaction of such obligations (should they
6 arise) is neither unfair discrimination, nor is it inconsistent with the fair and equitable rule.
7 See *infra* at Section IV.B; In re Genesis Health Ventures, Inc., 266 B.R. at 600-01. Under
8 these circumstances, separate classification of punitive damage and other subordinated
9 Claims is appropriate.

10 **(2) The Six Equity Interest Classes.**

11 Finally, the Plan properly separately classifies all Interests into Classes 14, 15,
12 16, 17, 18 and 19. These six equity Interest Classes respectively consist of the Interests
13 represented by one of the six types of equity securities (each such security having distinctive
14 legal rights) issued by the Debtors and outstanding as of the Petition Date. See In re Drexel
15 Burnham Lambert Group Inc., 138 B.R. 714, 715 (S.D.N.Y. 1992) (separate classification
16 appropriate where securities possessed different legal rights), aff'd 140 B.R. 347 (S.D.N.Y.
17 1992).

18 **b. The Plan Complies With the Required Provisions of**
19 **Bankruptcy Code Section 1123(a).**

20 Bankruptcy Code section 1123(a) sets forth seven mandatory requirements for
21 the contents of a chapter 11 plan of reorganization. See 11 U.S.C. § 1123(a). As indicated
22 below, the Plan fully complies with these requirements.

23 **(1) Section 1123(a)(1): The Plan Designates Classes of**
24 **Claims and Interests.**

25 Bankruptcy Code section 1123(a) requires that a chapter 11 plan designate
26 classes of claims and interests other than claims of a kind specified in section 507(a)(1)
27 (administrative expense claims), section 507(a)(2) (claims arising during the "gap" period in
28 an involuntary bankruptcy case), and in section 507(a)(8) (priority tax claims). See 11

1 U.S.C. § 1123(a)(1). Section II.A of the Plan complies with section 1123(a) by expressly
2 classifying all Claims and Interests, other than Administrative Claims and Priority Tax
3 Claims.

4 **(2) Section 1123(a)(2): The Plan Identifies Unimpaired**
5 **Classes.**

6 Section 1123(a)(2) requires that a plan "specify any class of claims or interests
7 that is not impaired under the plan." 11 U.S.C. § 1123(a)(2). Section II.A of the Plan
8 complies with section 1123(a)(2) by specifying that Classes 3, 4, 5, 7, 8 and 11 are not
9 impaired.

10 **(3) Section 1123(a)(3): The Plan Specifies the Treatment**
11 **of Impaired Classes.**

12 Bankruptcy Code section 1123(a)(3) requires that a plan "specify the treatment
13 of any class of claims or interests that is impaired under the plan." 11 U.S.C. § 1123(a)(3).
14 Section II.A of the Plan satisfies section 1123(a)(2) by specifying that Classes 1, 2, 6, 9, 10,
15 12, 13, 14, 15, 16, 17, 18 and 19 are impaired, and Sections II.C, II.D, and II.E satisfy this
16 requirement by specifying the treatment of the Claims and Interests in each of those Classes.

17 **(4) Section 1123(a)(4): The Plan Provides for the Same**
18 **Treatment of Claims and Interests Within Each Class**
19 **Except to the Extent that the Holder of the Claim or**
20 **Interest Has Agreed to a Less Favorable Treatment.**

21 Bankruptcy Code section 1123(a)(4) requires that a plan provide the same
22 treatment for each claim or interest in a particular class unless the holder of the particular
23 claim or interest agrees to a less favorable treatment. See 11 U.S.C. § 1123(a)(4). Sections
24 II.C, II.D and II.E of the Plan satisfy section 1123(a)(4) by providing the same treatment to
25 each Claim or Interest that is classified in each particular class established under the Plan
26 except to the extent that the claimants have agreed to a less favorable treatment. While the
27 Plan offers choices to entities holding Claims classified in Class 10 (e.g., the Convenience
28 Class Election, and the election between payment option 10A and 10B), these choices are

1 offered to all members of Class 10 without discrimination. This treatment satisfies the
2 requirements of Bankruptcy Code section 1123(a)(4). See In re Middle Plantation of
3 Williamsburg, Inc., 47 B.R. 884, 892 (E.D. Va. 1984) (plan that provided deferred payment
4 arrangements for two members of class of unsecured creditors did not violate section
5 1123(a)(4) because these two creditors had agreed to differential treatment); In re Dow
6 Corning Corp., 244 B.R. at 673 ("[I]dential treatment is not what § 1123(a)(4) requires.
7 Rather, its [sic] requires within-class claim treatment to provide an approximate measure of
8 equality.")

9 **(5) Section 1123(a)(5): The Plan Provides Adequate**
10 **Means for Its Implementation.**

11 Bankruptcy Code section 1123(a)(5) requires that a plan "provide adequate
12 means for the plan's implementation" and sets forth examples of typical means for
13 implementing a plan. 11 U.S.C. § 1123(a)(4). Among others, Sections II.B through II.E,
14 III.A through III.C, and IV.A through IV.O satisfy section 1123(a)(5) by setting forth
15 specific means for the implementation of the Plan, including among other things:

- 16 • Assuming, assigning, or rejecting executory contracts and leases;
- 17 • Establishing procedures for making the distributions under the Plan;
- 18 • Preserving rights of action and establishing procedures for handling any
19 unresolved objections to Claims;
- 20 • Creating adequate funding for distributions and obligations under the
21 Plan;
- 22 • Authorizing the sale of the property securing the Class 4 Claim pursuant
23 to Bankruptcy Code sections 363, 1123 and 1129;
- 24 • Issuing the New Public Notes, New Preferred Stock, New Class A
25 Common Stock and New Warrants;
- 26 • Substantive consolidation of the Debtors;
- 27 • Obtaining the Exit Facility;
- 28 • Assigning the Debtors' leaseholds to secure the Exit Facility;

- Amending the Stockholders' Agreement and the Articles of Incorporation;
- Complete corporate restructuring whereby all of the Debtors' Business Assets will be held by the Reorganized Enterprise and all of the Debtors—other than Fountain View, Inc., Summit Care Pharmacy, Inc. and the Other Reorganized Debtors—will dissolve or be merged out of existence;
- Dissolving the Creditors' Committee and the Noteholders' Committee;
- Designating Officers and Directors for the Reorganized Enterprise; and
- Canceling Interests in Class 16 and Class 19.

i) Substantive Consolidation Is an Appropriate Means for Implementing the Plan.

Section IV.A of the Plan provides that, solely for purposes of the Plan, the assets, claims and affairs of the Debtors and the Estates will be substantively consolidated. The substantive consolidation has three major effects. First, it eliminates all intercompany Claims between and among the Debtors and the Estates. Second, it eliminates guaranties of one Debtor's obligations by another Debtor. Thus, any joint and several liability of any of the Debtors shall be deemed to be one obligation of the substantively consolidated Debtors. Finally, as a result of the substantive consolidation, on the Effective Date, all property, rights and claims of the Debtors and the Estates, and all Claims against the Debtors and the Estates will be deemed pooled for purposes of allowance, treatment and distributions under the Plan and multiple proofs of Claim on account of any Claim upon which any of the Debtors are co-obligors or guarantors or otherwise may be contingently liable will, without necessity of objection by any party, be deemed to constitute a single proof of Claim entitled to a single satisfaction from the substantively consolidated Estates in accordance with the terms of the Plan; the duplicative Claims being otherwise deemed disallowed.

Notably, the substantive consolidation will not affect the legal organizational structure of the Reorganized Enterprise, guaranties or the grants of collateral in connection

1 with the Exit Facility, or the New Public Notes, the New Preferred Stock and the New
2 Class A Common Stock, or distributions out of any insurance policies. The substantive
3 consolidation will eliminate multiple and duplicative Claims as well as joint and several
4 liability claims, and will afford payment of Allowed Claims against each of the Debtors from
5 a common fund. See Gill v. Sierra Pacific Construction, Inc. (In re Parkway Calabasas,
6 Ltd.), 89 B.R. 832, 836-37 (Bankr. C.D. Cal. 1988) ("In place of two or more debtors, each
7 with its own estate and body of creditors, substantive consolidation substitutes a single
8 debtor, a single estate with a common fund of assets, and a single body of creditors.").

9 Bankruptcy courts have long recognized substantive consolidation to be a part
10 of their general equitable powers. See generally Sampsell v. Imperial Paper & Color Corp.,
11 331 U.S. 215, 218-19 (1941); In re Bonham, 229 F.3d 750, 763 (9th Cir. 2000). As the
12 Ninth Circuit noted in In re Bonham, 229 F.3d at 763:

13 Although substantive consolidation was not codified by the
14 Bankruptcy Reform Acts of 1978 or 1994, see Pub.L. No. 95-598
15 1978) and Pub.L. No. 103-394, § 104(a) (1994), as were related
16 provisions allowing for procedural consolidation or joint
17 administration, courts, as well as the bankruptcy rules, recognize
its validity and have ordered substantive consolidation subsequent
to the enactment of the Bankruptcy Code.

18 "'For many purposes, courts of bankruptcy are essentially courts of equity, and their
19 proceedings inherently proceedings in equity. '" Id. (quoting Pepper v. Litton, 308 U.S. 295,
20 304 (1939)). The bankruptcy court's power of substantive consolidation has been considered
21 part of the bankruptcy court's general equitable powers since the passage of the Bankruptcy
22 Act of 1898. See Reider v. Fed. Deposit Ins. Corp. (In re Reider), 31 F.3d 1102, 1105 (11th
23 Cir. 1994). At present, consistent with its historical roots, the power of substantive
24 consolidation derives from the bankruptcy court's general equity powers as expressed in
25 Bankruptcy Code section 105. See In re Augie/Restivo Baking Co., Ltd., 860 F.2d 515, 518
26 (2d Cir. 1988).

27 The Ninth Circuit has recently adopted the two-factor test set forth by the
28 Second Circuit in In re Augie/Restivo, *supra*. See In re Bonham, 229 F.3d at 766 ("The

1 Second Circuit's approach is more grounded in substantive consolidation and economic
2 theory; it is also more easily applied. Thus, we adopt it and utilize it in our analysis of this
3 case."). The two factors considered in this test are: (1) whether creditors dealt with the
4 entities as a single economic unit and did not rely on their separate identity in extending
5 credit; or (2) whether the affairs of the debtor are so entangled that consolidation will benefit
6 all creditors. Id. (citing In re Reider, 31 F.3d at 1108). The presence of either factor is a
7 sufficient basis to order substantive consolidation. Id.

8 The propriety of substantive consolidation is grounded on a finding that the
9 consolidation is fair to all creditors and will result in an equitable distribution and efficient
10 administration of the bankruptcy estates. Id. Typically, the consolidation of a solvent (or
11 less insolvent) separate estate into an insolvent consolidated estate raises the possibility of
12 prejudice to the creditors of the financially stronger estate. These concerns are not present in
13 these cases where the consolidated whole will be solvent and each creditor of every estate is
14 realizing reorganization value in an amount equal to the allowed amount of its claims. Here,
15 the significant benefits of consolidation are not achieved on the backs of the creditors of any
16 particular subsidiary. Consolidation is not only efficient here, it is fair to all.

17 Substantive consolidation may be ordered either upon separate motion pursuant
18 to section 105(a) or upon confirmation of a plan of reorganization as authorized by section
19 1123(a)(5)(C) ("Notwithstanding any otherwise applicable nonbankruptcy law, a plan shall
20 ... provide adequate means for the plan's implementation, such as ... merger or consolidation
21 of the debtor with one or more persons."). In particular, courts in the Ninth Circuit have
22 found that substantive consolidation under the terms of a reorganization plan is appropriately
23 ordered on less rigorous standards where all voting classes voted in favor of the debtor's plan
24 of reorganization and there were no objections to such consolidation. See, e.g., In re
25 Standard Brands Paint Co., 154 B.R. 563, 573 (Bankr. C.D. Cal. 1993) (court granted
26 substantive consolidation on less rigorous showing where no party objected to the
27 consolidation and there was a consensual plan calling for consolidation). Accord In re Cent.
28 European Indus. Dev. Co. LLC, 288 B.R. 572, 576 (Bankr. N.D. Cal. 2003) ("substantive

1 consolidation via a plan would require the affirmative vote of each class of each of debtors'
2 creditors, counted before consolidation").¹⁰

3 With respect to the entanglement factor, the facts in this case demonstrate
4 substantial identity and an extensive interrelationship, interdependence, and entanglement
5 between and among the Debtors.¹¹ The Debtors consist of Fountain View, Inc. and 22 of its
6 direct and indirect subsidiaries. The Debtors' integrated healthcare networks provide
7 inpatient, pharmacy, medical supply, and other healthcare services through skilled nursing
8 facilities, assisted living facilities, therapy facilities, long-term care pharmacies and durable
9 medical equipment supply distributions to the Debtors' facilities and unaffiliated facilities in
10 both California and Texas. There is little correlation between the names of the facilities and
11 the names of the legal entities that technically own such facilities. Moreover, many of the
12 Debtors operate their facilities under fictitious names. The Debtors' operations have been
13 organized around business segments and regions. The Debtors, however, have historically
14 operated pursuant to a centralized management organization that provides essential services
15 such as day-to-day accounting, purchasing, human resources, legal, regulatory compliance,
16 risk management, and other overhead functions. As a result, few, if any, of the Debtors
17 currently are capable of operating as stand-alone entities. These facts alone will make it
18 difficult for creditors to ascertain which Debtors they have a claim against.

19 In addition, the financial relationship of the Debtors further indicates their
20

21 ¹⁰ Although the votes in this case were not solicited on an estate-by-estate basis, in fact, as shown in
22 the voting summary at Section III, supra, no dissenting votes at all were cast on the Plan.
23 Accordingly, even if the votes were tabulated on the controversial estate-by-estate standard
24 suggested by Central European Industrial Development, no impaired rejecting class would exist.
25 See also Section IV.A.8, infra (discussing Ruti-Sweetwater and progeny). Out of an abundance of
caution, the Debtors have nevertheless filed a motion for substantive consolidation under section
105(a) of the Bankruptcy Code to be heard concurrently at the Confirmation Hearing.

26 ¹¹ The discussion of substantive consolidation in this Memorandum pertains only to the Debtors'
27 historical practices. Through their corporate restructuring plan, the Debtors intend to completely
28 restructure their corporate structure. Thus, the historical grounds for substantive consolidation will
be inapplicable with respect to the Debtors' post-confirmation operations, and nothing herein shall
be deemed an admission or waiver of any rights or defenses with respect to the Debtors' post-
confirmation corporate structure.

1 current interconnections. In fact, due to the organization of their books and records, the
2 Debtors filed with the Bankruptcy Court their statement of financial affairs, schedules of
3 assets and liabilities, schedules of executory contracts and unexpired leases on a partially
4 consolidated basis.

5 The books and records of the Debtors also reflect a large amount of
6 intercompany claims showing, among other things, advances from Fountain View, Inc. to
7 fund and build operations, upstreamed funds from the other Debtors to enable Fountain
8 View, Inc. to make payments to creditors, the allocation of corporate overhead, and the
9 transfer of other property from one Debtor to another. In view of the complexity of such
10 transactions and the adjustments that have been made over time, it would be difficult to
11 reconcile intercompany claims without embarking on an enormous effort that would
12 diminish returns for shareholders.

13 Finally, for the most part, the business units of the Debtors operate as
14 integrated units, without all the formalities of separate corporate entities. As such, the
15 Debtors participate in a unified cash management system (which includes non-Debtor
16 subsidiaries) which would make it extremely difficult to confirm a plan of reorganization for
17 the individual Debtors. The overwhelmingly majority of the Debtors' expenditures are made
18 from commingled, centralized accounts.

19 The Debtors' principal financial creditors, the Class 8 Agent and Lenders and
20 the Class 9 Noteholders (collectively holding over 95% of the total Claims against the
21 Debtors) dealt with the Debtors as a single economic unit and did not rely on the separate
22 identities of the individual Debtor entities in extending credit. Specifically, almost all of the
23 Debtors are co-obligors under the Prepetition Credit Agreement and the Indenture. See In re
24 Genesis Health Ventures, Inc., 266 B.R. at 619 ("In light of the indebtedness of nearly all of
25 the . . . debtors to the Senior Lenders, the only way to provide any recovery to individual
26 creditors of the subsidiaries is to treat all unsecured creditors on a consolidated pro rata
27 basis."). These courses of dealing and the expectation of the holders of the Agent and Bank
28 Group justify consolidation of the Reorganization Cases. See, e.g., In re Orfa Corp., 129

1 B.R. at 415 ("the presence of inter-company guarantees . . . are indicative of an
2 interrelationship of companies within a larger enterprise, and negate the claim of separate
3 reliance on creditors"); In re Murray Indus., 119 B.R. 820, 827 (Bankr. M.D. Fla. 1990)
4 (substantive consolidation ordered where it was impossible to determine the respective
5 liabilities of the subsidiaries on certain loans, which were not only guaranteed by the
6 subsidiaries, but the subsidiaries also pledged their assets as security for such loans).

7 Moreover, all financial information disseminated to the public by the Debtors,
8 including to customers, suppliers, landlords, lenders, and credit agencies, has been prepared
9 and presented on a consolidated basis. As a result, creditors cannot demonstrate that they
10 relied upon the separate identity of one or more Debtors in extending credit. Because the
11 Debtors' affairs are integrated, interrelated, and entangled from both a functional and an
12 accounting perspective, substantive consolidation of the Debtors would be fair and equitable
13 for all creditors. Having relied upon the creditworthiness of the Debtors as a unit, such
14 creditors should be entitled to satisfaction of their claims from a single pool of assets.

15 Absent substantive consolidation, the Debtors would be required to disentangle
16 their respective operations and businesses. Because the operational and financial affairs of
17 each of the Debtors are deeply entangled, disentanglement, although perhaps not impossible,
18 would likely be very costly and time consuming.

19 The substantive consolidation of the Debtors is solely for purposes related to
20 the Plan, including for purposes of voting, confirmation and distribution. Following
21 confirmation of the Plan, on the Effective Date the Corporate Restructuring Plan will be
22 consummated. Other courts have approved similar consolidations. For example, in In re
23 Standard Brands Paint Co., 154 B.R. at 564-67, a parent and four of its wholly-owned direct
24 and indirect subsidiaries operated paint manufacturing, distribution, and retail businesses.
25 One of the debtors owned or managed the retail store locations. The debtors requested that
26 the court apply the doctrine of substantive consolidation to consolidate the separateness of
27 the five debtors for purposes of the plan only, and to permit the debtors continue as separate
28 corporations subsequent to plan confirmation. The court granted the motion, noting that

1 substantive consolidation was an equitable doctrine that could be tailored to fit the needs of a
2 particular case. Id. at 570. Utilizing the Second Circuit test for substantive consolidation,
3 the court concluded that there was "substantial identity" among the debtors, which operated
4 as a consolidated entity with multiple intercompany guarantees and indebtedness.

5 Similarly, in the instant case, the deemed consolidation is necessary to
6 effectuate efficient distributions, avoid the calculation, resolution, and classification of inter-
7 Debtor claims, and reduce the administrative burden of tabulating votes in respect of the 23
8 Debtors. A limited consolidation, for plan purposes only, is necessary to avoid adverse tax
9 consequences that a permanent consolidation could entail. Lastly, consolidation in the
10 Reorganization Cases will promote judicial economy and ease of administration and
11 minimize the costs of administration of the Debtors' cases.

12 **ii) The Debtors' Leaseholds May Be Assigned For**
13 **Security Under Bankruptcy Code section 365(f).**

14 The Debtors contemplate funding the Plan through the Exit Facility with the
15 Proposed Exit Lenders. A portion of the Exit Facility, the New Public Notes, the Class 10
16 Deferred Obligation, the Continuing Creditor Deferred Obligation and the Vendors' Lien are
17 to be secured by the Debtors' interests as lessee in 15 leased facilities in California and
18 Texas. Certain of the leases pursuant to which the Debtors occupy the premises may impose
19 contractual limitations on the assignment or hypothecation of the lessee's interest in the
20 leases. Bankruptcy Code section 365(f)(1) and (3) together with section 1123(b)(2)
21 nevertheless authorize the assignment for security of such leases as contemplated by the
22 Plan. Section 365(f) provides:

23 (1) Except as provided in subsection (c) of this section,
24 notwithstanding a provision in an executory contract or unexpired
25 lease of the debtor, or in applicable law, that prohibits, restricts,
26 or conditions the assignment of such contract or lease, the trustee
may assign such contract or lease under paragraph (2) of this
subsection;

27 The plain language of section 365(f)(1) authorizes a chapter 11 debtor to make
28 a collateral assignment, notwithstanding the existence of anti-encumbrance provisions in a

1 lease or in otherwise applicable nonbankruptcy law. The caselaw is in accord with the plain
2 language of the statute. For example, the District Court in I & M Acquisition Corp., 95 Civ.
3 2114, 1995 U.S. DIST. LEXIS 15089 (S.D.N.Y. 1995), held that a debtor may pledge its
4 leaseholds as security for a loan regardless of any prohibitive language in a lease, including
5 the right of a landlord to withhold reasonable consent. Id. at *10-11. Here, the bankruptcy
6 court authorized the debtor to "pledge most of their leasehold interests to Credit Agricole, for
7 the limited purpose of granting leasehold mortgages for the benefit of Credit Agricole as
8 partial security for [notes]." The bankruptcy court authorized the transaction without regard
9 to obtaining the consent of any of the landlords. Id. at *5-6. One lease provided that the
10 debtor could not assign or encumber the lease without first obtaining the consent of the
11 landlord, and that such consent could not be unreasonably withheld. Id. *4-5. Following the
12 bankruptcy court's authorization of the pledge, the landlord commenced an action in state
13 court, contending that the pledge was in fact an assignment, that Credit Agricole would take
14 possession in the event of a default, and that, because Credit Agricole was not experienced in
15 the restaurant and bar business, he was under no obligation to consent to the assignment.
16 Id. at *6-7. The bankruptcy court enjoined the state suit and, after a hearing, held that the
17 landlord's consent was not required for the debtor to pledge its leaseholds. On appeal, the
18 District Court held "[t]he bankruptcy court was ... correct in finding that provisions in the
19 Lease giving [the landlord] the right to withhold consent to encumbrance or assignment are
20 unenforceable pursuant to sections 365(f)(1) and (3) of the Bankruptcy Code." Id. *10-11.
21 See also In re American Appliances, 272 B.R. 587, 596 (Bankr. D.N.J. 2002) ("It has been
22 recognized that lease provisions restricting assignment are conceptually analogous to lease
23 prohibitions against encumbering the leasehold interest without the landlord's consent.").¹²

24
25 ¹² Under California law, a lease may absolutely prohibit any transfer of the leasehold, including its
26 hypothecation. CAL. CIV. CODE § 1995.230; 1995.020(e) ("transfer"). If a lease includes a
27 restriction requiring the consent of the landlord for transfer but provides no standard for giving or
28 withholding such consent, the landlord may not unreasonably withhold its consent. See CAL. CIV.
CODE § 1995.260. If a lease contains no express restrictions on transfer, "a tenant's rights under the
lease include unrestricted transfer of the tenant's interest in the lease." CAL. CIV. CODE §
1995.210(b). Finally, any ambiguity in the terms of a transfer restriction "shall be construed in favor
of transferability." CAL. CIV. CODE § 1995.220.

1 In accordance with sections 365(f) and 1123(b)(2), the provisions in the Plan
2 properly authorize assignment of the Debtors' leasehold interests as security for the Exit
3 Facility, the New Public Notes, the Class 10 Deferred Obligation, the Continuing Creditor
4 Deferred Obligation and the Vendors' Lien, notwithstanding any contractual or restrictions
5 on transfer or assignment under the leases or otherwise applicable state law.

6 (6) **Section 1123(a)(6): The Plan Provides Appropriate**
7 **Charters for the Reorganized Enterprise.**

8 Bankruptcy Code section 1123(a)(6) requires that, with respect to a corporate
9 debtor, a chapter 11 plan must provide for the inclusion in the reorganized debtor's charter of
10 prohibition against the issuance of nonvoting equity securities and related protections for
11 holders of preferred shares. 11 U.S.C. § 1123(a)(6). The Debtors will issue New Preferred
12 Stock and New Class A Common Stock under the Plan. The New Class A Common Stock
13 will have one-vote per share of New Class A Common Stock on all matters requiring a
14 shareholder vote as set forth in the restated and amended articles of incorporation of
15 Fountain View, Inc. The New Preferred Stock will have the same attributes as the Existing
16 Preferred Stock, except that Reorganized Fountain View's articles of incorporation will be
17 amended in the form provided in the Plan Supplement to prohibit the issuance of non-voting
18 equity securities. Pursuant to the new articles of incorporation, the holders of New Preferred
19 Stock shall have one-tenth of a vote per share of New Preferred Stock on all matters
20 requiring a shareholder vote. The Debtors submit that these features of the Plan satisfy
21 section 1126(a)(6).

22 All equity interests in Reorganized Fountain View will be subject to an
23 _____

24 Under Texas law, a tenant may not rent a leasehold to any other person during the term of the lease
25 without the prior consent of the landlord, unless the parties clearly express an intent otherwise. TEX.
26 PROP. CODE ANN. § 91.005; Trinity Prof'l Plaza Assocs. v. Metrocrest Hosp. Auth., 987 S.W.2d,
27 621, 624 (1999). Moreover, under Texas law, a landlord is not required to act reasonably in
28 withholding its consent to an assignment or sublease. Trinity Prof'l Plaza Assocs., 987 S.W.2d at
625 (explaining the "[l]essee did not contract for a reasonableness provision in the ground lease" and
that the Texas Supreme Court "has specifically rejected the implication of a general duty of good
faith and fair dealing in all contracts.") (citing Crim Truck & Tractor Co. v. Navistar International
Transportation Corporation, 823 S.W.2d 591 (Tex.1992).

1 Amended Stockholders' Agreement. The Amended Stockholders' Agreement will provide
2 holders the customary benefits of "tag-along" and "drag-along" rights and related protections
3 that are customary in the context of a privately-held corporation. Pursuant to the Amended
4 Stockholders' Agreement, a majority of the Board of Directors will be designated by the
5 Debtors' largest shareholder Heritage Fund II, L.P. ("Heritage") and Heritage will hold a
6 proxy from other holders that it can exercise with respect to most matters that come before
7 the Board of Directors. These provisions are similar in terms and effect to those of the
8 existing Stockholders' Agreement.

9 Section 1126(a)(6) is based upon the idea that participation in, and control of,
10 the selection of management of a reorganized debtor is requisite to a fair and equitable plan
11 and must be provided for accordingly. See 7 COLLIER ON BANKRUPTCY ¶ 1123.01[6] at
12 1123-13; Richard L. Epling, Fun with Nonvoting Stock, 10 BANKR. DEV. J. 17, 20 (1993-
13 1994). However, there is no immutable definition of what it means to "participate" in the
14 selection of management; case law has demonstrated that a plan may place certain
15 limitations on securities without rendering those securities nonvoting or otherwise creating
16 an inequitable plan.

17 There are few cases directly interpreting the language of section 1123(a)(6).
18 The Ninth Circuit has held that section 1123(a)(6) must be read in tandem with section
19 1123(a)(7), which in turn provides that a plan may contain "only provisions that are
20 consistent with the interests of creditors and equity security holders and with public policy
21 with respect to the manner of selection of any officer, director, or trustee under the plan and
22 any successor to such officer, director or trustee." 11 U.S.C. § 1123(a)(7). Read together,
23 these two sections require that a court "scrutinize any plan which alters voting rights or
24 establishes management in connection with a plan of reorganization." In re Acequia, Inc.,
25 787 F.2d 1352, 1361 (9th Cir. 1986). Thus, in analyzing plan provisions, a court must
26 consider "the shareholders' interest in participating in the corporation, the desire to preserve
27 the debtor's reorganization, and the overall fairness of the provisions." Id. at 1362. In
28 Acequia, the parties had stipulated, prior to the submission of a plan, that one shareholder

1 would give an irrevocable proxy to the other shareholder for two and a half years. The
2 Acequia court found that section 1123(a)(6) was applicable, though the shares were not
3 specifically new securities, because of its interaction with section 1123(a)(7) of the
4 Bankruptcy Code. Though expressing its reluctance to cast aside a shareholder's
5 participation in a corporation, the Ninth Circuit found that to permit both shareholders to
6 exercise their voting rights would prove detrimental to all parties, as the enmity between
7 them would preclude workable joint management and would thus threaten the debtor's
8 reorganization. Id. Additionally, as the objecting shareholder did not propose an alternative
9 plan, the Ninth Circuit saw no alternative to the approval of the plan's provisions to preserve
10 the prospects of reorganization and to protect the interests of creditors, shareholders, and
11 interested parties. Id.

12 In this case, Fountain View, Inc. has historically been operated as a private
13 company subject to a Stockholder's Agreement. All the existing shareholders have expressly
14 consented to a set of governance arrangements consistent with that proposed by the
15 Amended Stockholders' Agreement and no present shareholder's rights are materially or
16 adversely affected by the Amended Stockholders' Agreement. The new parties to the
17 Amended Stockholders' Agreement will be the Class 9 creditors who will receive pro rata
18 distributions of the Noteholders' Stock Distribution under the Plan. The terms of the
19 Amended Stockholders' Agreement affecting the Class 9 creditors were negotiated at arms'
20 length with the Noteholders' Committee, which like the Class 9 constituency generally, is
21 composed of sophisticated investors and financial institutions. Moreover the substantive
22 terms of the Amended Stockholders' Agreement have been disclosed in the Disclosure
23 Statement which was sent to all identifiable Class 9 holders. See Disclosure Statement at 51
24 and 65. In fact, 39 holders representing \$117,505,000 out of \$120 million in outstanding
25 notes have affirmatively indicated their consent to be bound by the Amended Stockholders'
26 Agreement after having received disclosure of its material terms.

27 Several cases decided under section 216(11) of the Bankruptcy Act, the direct
28 predecessor to section 1123(a)(6), also stand for the principle that a modification of the

1 voting rights of newly issued securities does not render those securities "nonvoting." See In
2 re Quaker City Cold Storage Co., 71 F. Supp. 124, 131 (E.D. Pa. 1947) (issuance of stock
3 subject to voting trust found not to be issuance of non-voting stock; "[t]here is a wide
4 difference between disfranchising a class of stockholders completely, and designating
5 trustees to exercise the voting power of the class in the interest of that class"); In re Lower
6 Broadway Props., Inc., 58 F. Supp. 615, 619 (S.D.N.Y. 1945) (same).

7 Accordingly, under these circumstances, the provisions of the Plan, Articles of
8 Incorporation and the Amended Stockholders' Agreement relating to voting and corporate
9 governance complies fully with section 1123(a)(6).

10 **(7) Section 1123(a)(7): The Plan Provides for the**
11 **Selection of Postconfirmation Management.**

12 Finally, Bankruptcy Code section 1123(a)(7) provides that a plan must "contain
13 only provisions that are consistent with the interests of creditors and equity security holders
14 and with public policy with respect to the manner of selection of any officer, director, or
15 trustee under the plan and any successor to such officer, director, or trustee." 11 U.S.C.
16 § 1123(a)(7). The Disclosure Statement complies with section 1123(a)(7) by identifying the
17 persons expected to serve as the initial members of the Board of Directors of Reorganized
18 Fountain View and as the principal officers, and by indicating that the membership of the
19 Board of Directors shall be subject to election at an annual meeting of Reorganized Fountain
20 View subject to the procedures set forth in the Amended Stockholders' Agreement and that
21 officers shall serve at the direction of the Board. See Disclosure Statement at 12-17.

22 **c. The Plan Includes Permissive Provisions Authorized by**
23 **Bankruptcy Code Section 1123(b).**

24 Bankruptcy Code section 1123(b) sets forth several provisions that may, but
25 need not, be included with a chapter 11 plan. 11 U.S.C. § 1123(a)(7). Among other
26 provisions, the plan may include "any other appropriate provision not inconsistent with the
27 applicable provision of [the Bankruptcy Code]." 11 U.S.C. § 1123(b). The Plan contains a
28 number of such optional provisions, all of which are intended to facilitate a successful

1 reorganization and the rapid resolution of the Reorganization Cases. For example, the Plan
2 provides for the assumption, rejection, or assignment of the Debtors' executory contracts and
3 unexpired leases. See 11 U.S.C. § 1123(b)(2) (allowing the assumption, rejection, or
4 assignment of unexpired leases and executory contracts).

5 Another of these provisions, contained in Section VI.A of the Plan, provides
6 that the ADR Procedures established by the Court to liquidate the professional liability
7 Claims against the Debtors will be continued and applied to all pre-confirmation debts.
8 These procedures have proven to be efficient and effective in leading to the resolution of
9 professional liability claims. The Court, in approving the procedures, previously determined
10 that the ADR Procedures provide an appropriate mechanism preserving jury trial rights to the
11 extent required by applicable law for claims that are not successfully resolved through the
12 ADR Procedures. Given that the responsibility for final allowance or disallowance of all
13 pre-confirmation debts properly lies within the jurisdiction of the Bankruptcy Court (subject
14 to preservation of jury trial rights to the extent required by applicable law), and the fact that
15 the Plan does not limit or channel resolved claims to a particular fund, but rather treats them
16 as Class 10, Class 12 or Class 13 Claims all of which are provided for in full, the
17 continuation of these proven procedures post-confirmation is well within the authority of the
18 Bankruptcy Court. Similarly successful alternative dispute resolution procedures have been
19 routinely maintained pursuant to confirmation orders in numerous other Chapter 11
20 proceedings involving nursing homes. See, e.g. In re Mariner Health Group, Inc., Case No.
21 00-215 (Bankr. D. Del. filed January 18, 2000) (confirmation order dated April 3, 2002,
22 Docket No. 2418, approving plan providing for post-confirmation ADR Procedures); In re
23 Mariner Post-Acute Network, Inc., Case No. 00-113 (Bankr. D. Del. filed January 18, 2000)
24 (same); In re Sun Healthcare Group, Inc., Case No. 99-3657 (Bankr. D. Del. filed October
25 14, 1999) (confirmation order dated February 6, 2002, Docket No. 7004, approving plan
26 providing for post-confirmation ADR Procedures). More generally, such procedures have
27 been employed in many large chapter 11 cases involving multiple personal injury or
28 wrongful death suits. See, e.g., In re Federated Department Stores, Inc., 328 F.3d 829 (6th

1 Cir.2003).

2 The Plan also contemplates that the confirmation order will include a provision
3 finding that the Proposed Exit Lenders provided the Exit Financing in good faith and are
4 entitled to the protections of Bankruptcy Code section 364(e). As with sales under section
5 363(m), good faith can be found based upon the integrity of a lender's conduct during the
6 case. See In re Adams Apple, Inc., 829 F.2d 1484, 1489 (9th Cir. 1987) (while the
7 Bankruptcy Code does not define "good faith" under section 364(e), courts can analogize to
8 foreclosure sales where "to determine good faith we look to the integrity of an actor's
9 conduct during the proceedings"); Kham & Nate's Shoes No. 2, Inc. v. First Bank of
10 Whiting, 908 F.2d 1351, 1357 (7th Cir. 1990) ("good faith" is a compact reference to an
11 implied undertaking not to take opportunistic advantage in a way that could not have been
12 contemplated at the time of drafting, and which therefore was not resolved explicitly by the
13 parties"). Furthermore, by analogy to Section 363(m), including a good faith finding under
14 364(e) in a confirmation order is also appropriate. The record in these cases amply
15 demonstrates that the Debtors sought competitive offers from institutions capable of
16 providing the Exit Financing and that the terms provided by the Proposed Exit Lenders are
17 not only reasonable but are the best terms available under the circumstances. As evidenced
18 by the Scott Decl., the Debtors will enter into the Exit Financing after arms' length
19 negotiations with the Proposed Exit Lenders pursuant to the loan documents in substantially
20 the form filed with the Plan Supplement. Accordingly, a good faith finding with respect to
21 the Proposed Exit Lenders is both reasonable and appropriate.

22 **2. Section 1129(a)(2): The Debtors Have Complied With All**
23 **Applicable Provisions of the Bankruptcy Code.**

24 Bankruptcy Code section 1129(a)(2) requires that the proponent of a chapter 11
25 plan comply with the applicable provisions of the Bankruptcy Code. See 11 U.S.C. §
26 1129(a)(2). The principal purpose of section 1129(a)(2) is to ensure that a proponent
27 complies with the Bankruptcy Code's requirements regarding the solicitation of plan
28 acceptances. See In re Texaco, Inc., 84 B.R. 893, 906-7 (Bankr. S.D.N.Y. 1988). In its

1 Solicitation Order, the Court found that the Disclosure Statement contains adequate
2 information with the meaning of Bankruptcy Code section 1125(b), and the Court authorized
3 the Debtors to disseminate the Plan and related solicitation materials to parties in interests
4 and to solicit votes under certain specified procedures. The Debtors have previously filed
5 declarations, *supra* at 3, n.2, demonstrating that the Debtors, their professionals and their
6 agents have complied with all of the procedures set forth in the Solicitation Order and with
7 all of the other applicable provisions of the Bankruptcy Code and the Bankruptcy Rules. The
8 requirements of section 1129(a)(2) have therefore been satisfied.

9 **3. Section 1129(a)(3): The Debtors Have Proposed the Plan in Good**
10 **Faith.**

11 Bankruptcy Code section 1129(a)(3) requires that a chapter 11 plan be
12 "proposed in good faith and not by any means forbidden by law." 11 U.S.C. § 1129(a)(3).
13 Bankruptcy Rule 3020(b)(2) provides that: "If no objection is timely filed, the court may
14 determine that the plan has been proposed in good faith and not by any means forbidden by
15 law without receiving evidence on such issues." See FED. R. BANKR. P. 3020(b)(2). Barring
16 any objection to the Plan on the grounds of a lack of good faith, the Court therefore should
17 find that the requirements of section 1129(a)(3) are satisfied.

18 Moreover, even absent Rule 3020(b)(2)'s presumption of good faith, the
19 Debtors' good faith in these cases is evident. The primary purpose of chapter 11 is to
20 reorganize the debtor and to maximize the value of its estates. See In re Bonner Mall
21 Partnership, 2 F.3d 899, 915 (9th Cir. 1993), cert. dismissed, 513 U.S. 18 (1994).
22 Accordingly, a plan satisfies section 1129(a)(3) when it "is proposed with the legitimate and
23 honest purpose to reorganize and has a reasonable hope of success." In re Sun Country Dev.,
24 Inc., 764 F.2d 406, 408 (5th Cir. 1985).

25 Here, the Debtors sought protection under chapter 11 to: (1) resolve the
26 Debtors' short-term cash-flow crisis caused by the unexpected seizure of their principal
27 depository accounts by a judgment creditor; (2) stabilize their operations; (3) restructure their
28 existing debt obligations and recapitalize their business as rapidly and efficiently as

1 practicable; and (4) emerge from chapter 11 as a viable going concern. As the record
2 reflects, the Debtors will, through confirmation of the Plan, substantially achieve all of these
3 legitimate goals. The Plan is the culmination of many months of constructive, good faith
4 negotiations that have been conducted at arms' length among the major constituencies and
5 representatives in these cases. See Scott Decl. at 1-2. At all times the Debtors' objective has
6 been to restructure their business and capital structure in a manner that will maximize the
7 economic value of their business enterprise and distribute that value fairly among their
8 respective stakeholders, in accordance with applicable law. The Plan accomplishes this goal
9 by providing the means through which the Debtors may continue to operate as a viable
10 entity. In addition to fulfilling the rehabilitative function of the Bankruptcy Code, the Plan
11 also allows creditors and interest holders to realize the highest possible recoveries in the
12 shortest time practicable under the circumstances. The Committees' and the Class 8 Agent's
13 and Lenders' support for the Plan is a strong indication that the Plan has achieved these
14 objectives. Thus, there is no doubt that the Plan satisfies the good faith requirement of
15 section 1129(a)(3).

16 **4. Section 1129(a)(4): The Plan Provides for Court Approval of All**
17 **Payments for Services Rendered in Connection with the**
18 **Reorganization Cases.**

19 Bankruptcy Code section 1129(a)(4) requires that payments "for services or for
20 costs and expenses in or in connection with the case, or in connection with the plan and
21 incident to the case," be approved by the Court as reasonable. 11 U.S.C. § 1129(a)(4). In
22 other words, section 1129(a)(4) requires that any and all payments made for non-ordinary
23 course expenses of administration be subject to court review and approval. See In re Resort
24 Int'l, Inc., 145 B.R. 412, 475-76 (Bankr. D.N.J. 1990). See also In re Elsinore Shore Assocs.,
25 91 B.R. 238, 268 (Bankr. D.N.J. 1988) (the requirements of section 1129(a)(4) are satisfied
26 where a plan provides for payment of "allowed" administrative expenses). But see In re
27 Future Energy Corp., 83 B.R. 470, 488 (Bankr. S.D. Ohio 1988) ("Court approval of
28 payments for services and expenses is governed by various Code provisions—*e.g.*, §§ 328,

329, 330, 331 and 503(b)—and need not be explicitly provided for in a Chapter 11 plan.").

Section II.B.1 of the Plan provides that the Reorganized Enterprise will not pay Non-Ordinary Course Administrative Claims or Professional Fee Claims unless and until the Court allows such claims. The Plan therefore complies with section 1129(a)(4).

5. Section 1129(a)(5): The Plan Discloses the Identity of the Directors and Officers of the Reorganized Fountain View.

Bankruptcy Code section 1129(a)(5) requires that (a) the proponent of a plan disclose the identity of any individual proposed to serve after confirmation as a director, officer, or voting trustee of the reorganized debtor; (b) the appointment of such individuals be consistent with the interests of creditors and shareholders, and with public policy; (c) the proponent disclose any insider that will be employed by the reorganized debtor and the nature of the compensation to be provided to such insider. The Disclosure Statement describes the persons expected to serve as the initial members of the Board of Directors for Reorganized Fountain View, and the expected retention of Boyd Hendrickson as Chief Executive Officer and the other principal officers of the Reorganized Enterprise. The background and qualifications of these individuals is set forth in detail in the Disclosure Statement along with a full compensation summary with respect to the senior executives. Disclosure Statement at 12-17. The appointment of such officers and directors is in the best interests of creditors and shareholders and consistent with public policy. See In re Toy & Sports Warehouse, Inc., 37 B.R. 141, 149-51 (Bankr. S.D.N.Y. 1984) (finding that the continuity of experienced management satisfied section 1129(a)(5) and enhanced the feasibility of the plan).

6. Section 1129(a)(6): The Plan Does Not Effect Any Change in Publicly Regulated Rates.

Bankruptcy Code section 1129(a)(6) requires that any regulatory commission with jurisdiction over the rates of a debtor approve any changes in rate regulations provided in a plan. 11 U.S.C. § 1129(a)(6). The Debtors are not subject to any such regulation and the Plan does not propose any rate changes. Accordingly, section 1129(a)(6) is not

1 applicable, and consent from a regulatory agency is not required.

2 **7. Section 1129(a)(7): The Plan Is in the "Best Interests"**
3 **of Creditors.**

4 Bankruptcy Code section 1129(a)(7) establishes what is commonly referred to
5 as the "best interests" test. Specifically, section 1129(a)(7) requires that, with respect to each
6 class of impaired claims or interests under a plan, every holder of a claim or interest in such
7 impaired class either (i) accept the plan, or (ii) receive or retain property of a value, as of the
8 effective date of the plan, that is not less than the amount that such holder would receive or
9 retain if the debtor were liquidated under chapter 7 of the Bankruptcy Code. See 11 U.S.C.
10 § 1129(a)(7). The best interests test focuses on individual dissenting creditors rather than
11 classes of claims. See Bank of Am. Nat'l Trust & Sav. Ass'n v. 203 N. LaSalle St. P'ship,
12 526 U.S. 434, 441 n. 13 (1999). It requires that each holder of a claim or equity interest
13 either accepts the Plan or will receive or retain under the Plan property having present value,
14 as of the effective date of the Plan, not less than the amount such holder would receive or
15 retain if the debtor were liquidated under chapter 7 of the Bankruptcy Code.

16 Classes 3, 4, 5, 7, 8 and 11 are all unimpaired, rendering the requirements of
17 section 1129(a)(7) inapplicable to those Classes. All holders in impaired Classes 1, 2, and 6
18 have accepted the Plan, satisfying section 1129(a)(7)(A)(i).

19 As to Classes 9, 10, 12, and 13, all of which are provided for in full under the
20 Plan, the liquidation analysis contained in Section XII to the Disclosure Statement and
21 Exhibit 5 to the Disclosure Statement, and discussed in the Williams Decl. projects that all
22 holders of unsecured claims in Classes 9, 10, and 12 would receive between zero and 34
23 cents on the dollar in the event that the Debtors were to be liquidated under chapter 7 of the
24 Bankruptcy Code (except to the extent of available insurance for Class 12, which insurance
25 will remain available to those creditors under the Plan). Class 13 is projected to receive
26 nothing in liquidation. See 11 U.S.C. § 726(a)(4). In a chapter 7 scenario, Interests (Classes
27 14, 15, 16, 17, 18 and 19) would not receive or retain any property.

28 In contrast, under the Plan entities holding Allowed Claims will receive

1 payment in full with postpetition interest, and entities holding Interests in Class 14, 15, 17
2 and 18 will retain their Interests or obtain other Interests in accordance with applicable law.

3 Accordingly, the treatment under the Plan of the nonaccepting members of all
4 impaired classes is in no case less than that which the holders of such Claims and Interests
5 would otherwise be entitled to in chapter 7, and the requirements of section 1129(a)(7) are
6 therefore satisfied.

7 **8. Section 1129(a)(8): The Plan Has Been Accepted by All Impaired**
8 **Classes Entitled to Vote.**

9 Bankruptcy Code section 1129(a)(8) requires that each class of claims and
10 interests established under a plan either accepts the plan or is not impaired under the plan.
11 See 11 U.S.C. § 1129(a)(8). A class of claims accepts a plan if holders of at least two-third
12 in dollar amount and a majority in number of claims in that class vote to accept the plan,
13 counting only those claims whose holders actually vote. See 11 U.S.C. § 1126(c). A class of
14 interests accepts the plan if holders of at least two-third in amount of allowed interests in that
15 class vote to accept the plan, counting only those interests whose holders actually vote. See
16 11 U.S.C. § 1126(d). A class of claims or interests that is not impaired is deemed to have
17 accepted the plan. See 11 U.S.C. §§ 1126(f) and 1129(a)(8)(B). A class of claims or
18 interests that does not receive or retain any property under the plan is deemed to reject the
19 plan. See 11 U.S.C. § 1126(g).

20 Classes 3, 4, 5, 7, 8 and 11 are all unimpaired and therefore are deemed to
21 accept. As set forth in the Ballot Tabulation and summarized in Section I of this
22 Memorandum, Classes 1, 2, 6, 9, 10, 14, 15, 17 and 18 are impaired under the Plan and have
23 voted in requisite amounts and numbers to accept the Plan. Classes 16 and 19 are deemed to
24 reject the Plan pursuant to Bankruptcy Code section 1126(g). As set forth in Section IV.B
25 below, however, the Plan nevertheless may be "crammed down" on these deemed rejecting
26 classes and should be confirmed pursuant to Bankruptcy Code section 1129(b).

27 With respect to Class 12, Class 13, and Class 17, no eligible Ballots were cast.
28 Courts have held that where a class fails to vote for or against a plan, such inaction

1 constitutes acceptance of the plan. For example, in In re Ruti-Sweetwater, Inc., 836 F.2d
2 1263 (10th Cir. 1988), a secured creditor, one of 83 separate classes of secured creditors and
3 one of 20 classes opting not to vote on the plan prior to confirmation appealed the order
4 confirming the plan and a determination by the bankruptcy court that a non-voting, non-
5 objecting creditor who is the only member of a class is deemed to have accepted the plan for
6 purposes of sections 1129(a)(8) and 1129(b). The Tenth Circuit affirmed the district court's
7 affirmance of the bankruptcy court and stated,

8 Heins' inaction constituted an acceptance of the Plan. To hold
9 otherwise would be to endorse the proposition that a creditor may
10 sit idly by, not participate in any manner in the formulation and
11 adoption of a plan in reorganization and thereafter, subsequent to
12 the adoption of the plan, raise a challenge to the plan for the first
time. Adoption of the Heins' approach would effectively place all
reorganization plans at risk in terms of reliance and finality.

13 Id. at 1266-67. See also In re Szostek, 886 F.2d at 1413 (concluding that "general rule is that
14 the acceptance of the plan by a secured creditor can be inferred by the absence of an
15 objection."); In re Campbell, 89 B.R. at 188 (same).

16 The doctrine of implied acceptance adopted by the Ruti-Sweetwater line of
17 cases has been rejected by some courts, but as one commentary notes, "[m]any of the cases
18 rejecting *Sweetwater*, however, actually distinguish themselves based on the facts of the
19 case, i.e. the class that is allegedly deemed to accept, affirmatively and timely objected to the
20 plan. [citation omitted]. In fact, there has yet to be an appeals court to reject *Sweetwater*."
21 White & Medford, Consensual Plans with Non-voting Classes: When the Failure To Vote
22 Means Acceptance, 2002 ABI Journal LEXIS 60 (2002). The leading case in the Ninth
23 Circuit on implied acceptance is In re M. Long Arabians, 103 B.R. 211 (Bankr. 9th Cir.
24 1989). M. Long Arabians, while criticizing Ruti-Sweetwater, ultimately distinguished Ruti-
25 Sweetwater (rather than rejected it) on the ground that the non-voting creditor in Ruti-
26 Sweetwater had not vigorously and timely objected to the plan. Id. at 215. See also In re
27 Pardee, 218 B.R. at 926 (applying implied acceptance doctrine in chapter 13 context).

28 Here, Classes 12 and 13 currently contain no creditors entitled to vote on the

Plan. Nevertheless, the treatment afforded these Class 12 and Class 13 creditors still amounts to payment in full and appears to have garnered the implied acceptance of the respective classes. Similarly, as to Class 17, the rights of the holders of Existing Class C Stock are converted on a one-for-one basis into New Class A Common Stock preserving the existing economic rights of these holders. Under these circumstances, it is unnecessary for the Debtors, as plan proponents, to make a showing that the Plan complies with the cramdown standards of section 1129(b) as to any of these Classes.¹³ Thus, all classes entitled to vote on the Plan have accepted the Plan. 11 U.S.C. § 1129(a)(8). Classes 16 and 19 will receive or retain no value under the Plan and are deemed to reject the Plan pursuant to Bankruptcy Code section 1126(g). However, as set forth in Section IV.B below, the Plan nevertheless may be confirmed under Bankruptcy Code section 1129(b) as to these deemed rejecting classes.

9. Section 1129(a)(9): The Plan Complies with the Required Treatment of Administrative Claims and Priority Claims.

Bankruptcy Code section 1129(a)(9) requires that, unless the holder of a claim agrees to a different treatment of its claim:

- (A) the holder of a claim entitled to priority under section 507(a)(1) or (2) must receive cash in the allowed amount of its claim on the effective date of the plan;
- (B) the holder of a claim entitled to priority under section 507(a)(3), (4), (5), (6), or (7) must receive cash in the allowed amount of such claim on the effective date of the plan or deferred cash payments of a value, as of the effective date, equal to the allowed amounts of such claim; and
- (C) the holder of a tax claim entitled to priority under section 507(a)(8) must receive on account of such claim deferred cash payments, over a period not exceeding six years after the date of assessment of such claim, of a value, as of the effective date of a plan, equal to the allowed amount of such claim.

¹³ Nevertheless, out of an abundance of caution, the Debtors demonstrate, *infra* in Section IV.B that the treatment of the impliedly accepting Classes 12, 13, and 17 is fair and equitable and not unfairly discriminatory.

1 11 U.S.C. § 1129(a)(9).

2 The Plan satisfies the requirements of section 1129(a)(9). First, as required by
3 section 1129(a)(9)(A), Section II.B.1 of the Plan provides, as follows: (i) Allowed Ordinary
4 Course Administrative Claims will be paid in accordance with the terms and conditions of
5 the transaction giving rise to the Claim, (ii) Allowed Professional Fee Claims will be paid
6 after allowance by the Court, (iii) U.S. Trustee Fees under 28 U.S.C. § 1930 will be paid in
7 cash on the Effective Date, (iv) Cure Payments in respect of contracts and leases assumed
8 pursuant to the Plan will be paid within 10 days following the Effective Date,¹⁴ and (v)
9 Allowed Non-Ordinary Course Administrative Claims, other than Professional Fee Claims
10 and Cure payments, will be allowed only if the entity holding such claim timely files a
11 request for payment within 60 after the Effective Date and the Court allows the Claim by
12 Final Order.

13 Second, in accordance with both section 1129(a)(9)(B) and 1129(a)(9)(C),
14 Section II.B.2 of the Plan provides, unless agreed otherwise, that Allowed Priority Claims
15 (including Allowed Priority Tax Claims) will be paid in cash equal to the allowed amount of
16 the such claims, on or before the latest of: (a) the Distribution Date; (b) 30 days after the date
17 on which the Priority Claim becomes an Allowed Priority Claim; or (c) the date on which the
18 Allowed Priority Claim becomes due and payable in accordance with its terms.

19 **10. Section 1129(a)(10): More Than One Impaired Class of Claims Has**
20 **Voted to Accept the Plan.**

21 Section 1129(a)(10) requires that at least one class of claims that is impaired
22 under the plan has voted to accept the plan without regard to the votes of insiders. 11 U.S.C.
23 § 1129(a)(10). As noted above, each of the impaired classes that is entitled to vote on the
24 Plan (Classes 1, 2, 6, 9, 10, 12, 13, 14, 15, 17 and 18) has accepted the Plan. No insider
25 Ballots at all were cast in Classes 1, 2, 6, 9 and 10, all of which are indisputably impaired
26

27 ¹⁴ As set forth in Section III.A.2 of the Plan, if a dispute arises regarding: (a) the amount of any
28 proposed Cure Payments; (b) whether the Debtors have provided adequate assurance of future
performance under an executory contract or unexpired lease to be assumed; or (c) any other matter
pertaining to a proposed assumption, the proposed Cure Payments will be made within 30 days after
entry of a Final Order resolving the dispute and approving the assumption.

1 consenting classes. The Plan, therefore, satisfies the requirements of section 1129(a)(10).

2 **11. Section 1129(a)(11): The Plan is Feasible.**

3 Section 1129(a)(11) requires that "confirmation of the plan is not likely to be
4 followed by the liquidation, or the need for further financial reorganization, of the debtor or
5 any successor to the debtor under the plan, unless such liquidation or reorganization is
6 proposed in the plan." 11 U.S.C. § 1129(a)(11). Section 1129(a)(11) does not require an
7 absolute assurance of financial success by the debtor. Rather, the feasibility standard
8 requires only "a 'reasonable' prospect for financial stability and success." In re Sound Radio,
9 Inc., 103 B.R. 521, 524 (D.N.J. 1989), aff'd, 908 F.2d 964 (3d Cir. 1990); accord Kane v.
10 Johns-Manville Corp. (In re Johns-Manville Corp.), 843 F.2d 636, 649 (2nd Cir. 1988)
11 ("[T]he feasibility standard is whether the plan offers a reasonable assurance of success.
12 Success need not be guaranteed."); In re Orlando Investors, L.P., 103 B.R. 593, 600 (Bankr.
13 E.D. Pa. 1989) ("The purpose behind the statutory requirement of feasibility is to prevent
14 confirmation of visionary schemes which promise creditors and equity security holders more
15 under a proposed plan than the debtor can possibly attain after confirmation.") (quotations
16 omitted).

17 The most compelling evidence of the Plan's feasibility is the fact that
18 sophisticated financial institutions have spent months preparing to fund it with the \$150
19 million Exit Facility and that the Plan is virtually unanimously supported by all constituents,
20 including, most notably, the Noteholders' Committee whose differences with the Debtors led
21 to intensive adversarial litigation at the commencement of these cases. Moreover, the
22 Debtors' projections, which are set forth in length in the Disclosure Statement and fully
23 support the feasibility of the Plan, are based on eighteen months of operating experience in
24 chapter 11 during which the Debtors have consistently met or exceeded projections, all the
25 while achieving dramatic improvements in financial performance in the face of reductions in
26 Medicare and Medicaid reimbursement rates. The Debtors will emerge from chapter 11 with
27 a proven management team and greatly improved operating performance.

28 As set forth in the Williams Decl. and Scott Decl., the Debtors will have the

1 financial means to satisfy all of their Effective Date obligations under the Plan assuming the
2 consummation of the \$150 million Exit Facility.¹⁵ Under the Plan, the Debtors are required,
3 on or as soon as reasonably practicable after the Effective Date, to make certain one-time
4 payments to holders of Claims or Interests, including an approximately \$77 million payment
5 in full satisfaction of the Class 8 Claims of the Agent and Lenders, a \$50 million payment on
6 account of the Class 9 Claims for principal and interest arising under the 11¼% Notes,
7 approximately \$15 million on account of Claims of general creditors, Convenience Claims,
8 certain Secured Claims (including Secured Tax Claims, counterparties to executory
9 contracts, and suppliers), and approximately \$7.2 million in satisfaction of Allowed
10 Administrative Claims and fees related to the Exit Facility. As set forth in the financial
11 projections attached as Exhibit 3 to the Disclosure Statement, the Debtors respectfully
12 submit that they will have sufficient funds from the Exit Facility and cash-on-hand to make
13 these one-time payments. In addition, the Debtors project net availability on their new
14 revolving credit facilities after making all payments due in connection with consummating
15 the Plan of \$19 million. The Debtors financial projections indicate that they will be able to
16 generate sufficient revenues to make the other distributions contemplated under the Plan,
17 after reserving for all operating expenses including the self-insured retention portion of
18 projected professional liability claims. In particular, the Debtors project net income after
19 payment of all taxes, interest and restructuring charges of \$6.4 million for 2003,
20 \$15.6 million for 2004, \$10.8 million in 2005 (after-tax net income dips in 2005 as the
21 Debtors' pre-bankruptcy tax shields fully expire), \$14.9 million in 2006 and \$21.3 million in
22 2007. The assumptions that support these projections are reasonable and consistent with the
23 Debtors' most recent actual operating results. See Disclosure Statement, Exhibit 3 at 142-
24 145. The Plan is no "visionary scheme," but rather represents a good faith and reasonable
25 effort developed by a proven management to repay 100% of all creditor claims out of the
26

27 ¹⁵ Any delays in consummating the Exit Facility will necessarily delay the Effective Date. Although
28 the Debtors continue to believe that, assuming confirmation of the Plan on July 3, 2003, they will be
in a position to consummate the Exit Facility transactions by July 31, 2003, the date fixed by the
Plan, they expressly reserve the right to seek an extension of that date if events warrant.

proceeds of the Exit Facility and the future earnings of the Reorganized Enterprise. The evidence therefore supports a finding that the Plan is feasible and is not likely to be followed by the liquidation or need for further financial reorganization of the Reorganized Enterprise.

12. Section 1129(a)(12): The Plan Provides for Full Payment of All Fees Payable Under 28 U.S.C. § 1930.

Bankruptcy Code section 1129(a)(12) requires that a chapter 11 plan provide that all fees payable under 28 U.S.C. § 1930 (consisting primarily of the quarterly fee owing to the United States Trustee) be paid on or before the effective date of the plan. As noted, Section II.B.1 provides for payment in full of Allowed Administrative Claims, which includes U.S. Trustee fees arising under 28 U.S.C. § 1930. See also Plan at Section I.A (Definition of "Non-Ordinary Course Administrative Claims"). Thus, the Plan satisfies the requirements of section 1129(a)(12).

13. Section 1129(a)(13) Is Inapplicable.

Bankruptcy Code section 1129(a)(13) requires the Plan to continue all retiree benefits within the meaning of Bankruptcy Code section 1129(a)(13). The Debtors are not presently obligated to fund any such benefits and, as such, Bankruptcy Code section 1129(a)(13) is inapplicable.

B. The Plan Should Be Confirmed Because the Cramdown Requirements of Section 1129(b) Are Satisfied with Respect to the Classes that are Deemed to Have Rejected the Plan.

Bankruptcy Code section 1129(b) provides that if a chapter 11 plan has satisfied all confirmation requirements except section 1129(a)(8)'s requirement that all impaired classes accept the plan, the court nevertheless "shall confirm the plan notwithstanding the requirements of [section 1129(a)(8)] if the plan does not discriminate unfairly, and is fair and equitable, with respect to each class of claims or interests that is impaired under, and has not accepted, the plan." 11 U.S.C. § 1129(b)(1).

Section 1129(b)(2)(B) expressly provides that a plan may be found to be "fair and equitable" with respect to a class of unsecured claims or interests if that class either: (i)

1 receives or retains value equal to the allowed amount of its claim or interest; or (ii) no junior
2 interest receives or retains property under the plan. 11 U.S.C. § 1129(b)(2)(B) & (C).

3 Although its meaning is not set forth in the Bankruptcy Code with the
4 specificity of the "fair and equitable" standard, courts have determined that the "unfair
5 discrimination" standard generally provides that creditors and interest holders with similar
6 legal rights may receive different treatment under a plan, so long as there is a reasonable
7 basis for doing so. Section 1129(b)(1) does not prohibit discrimination between classes. "A
8 plan can discriminate, but not unfairly; any discrimination must be supported by a legally
9 acceptable rationale, and the extent of the discrimination must be necessary in light of the
10 rationale." In re Salem Suede, Inc., 219 B.R. 922, 933-34 (Bankr. D. Mass.1998). The
11 weight of judicial authority holds that a plan unfairly discriminates in violation of section
12 1129(b) of the Bankruptcy Code only if similar claims or interests are treated differently
13 without a reasonable basis for the disparate treatment. See In re Greate Bay Hotel & Casino,
14 Inc., 251 B.R. 213, 228 (Bankr. D.N.J. 2000); In re Future Energy Corp., 83 B.R. at 492-93.
15 Accordingly, as between two classes of claims or two classes of equity interests, there is no
16 unfair discrimination if (i) the classes are comprised of dissimilar claims or interests, see,
17 e.g., In re Johns-Manville, 68 B.R. at 636, or (ii) taking into account the particular facts and
18 circumstances of the case, there is a reasonable basis for such disparate treatment. See
19 Buttonwood Partners, Ltd., 111 B.R. 57, 63 (Bankr. S.D.N.Y. 1990); In re Rivera
20 Echevarria, 129 B.R. 11, 13 (Bankr. D.P.R. 1991).

21 The only classes that have rejected the Plan are those that are deemed to have
22 rejected the Plan because the holders of Claims and Interests in those classes will neither
23 receive nor retain value under the Plan: Class 16 (Existing Class B Common Stock) and
24 Class 19 (Existing Management Incentives and Other Existing Interests). Although Classes
25 12, 13 and 17 are deemed to have accepted the Plan by virtue of the fact that no eligible
26 Ballots were cast in those classes, the Plan is also fair and equitable and does not unfairly
27 discriminate as to those classes either.

1. No Junior Interest To Class 16 or Class 19 Receives or Retains Property Under The Plan and A Reasonable Basis Exists For The Cancellation of These Equity Interests.

Class 16 Existing Class B Common Stock and Class 19 Existing Management Incentives are at the very bottom of Fountain View, Inc.'s prepetition capital structure. Both classes of Interests were designed to provide a form of incentive compensation to the Debtors' prepetition management.

Pursuant to Fountain View, Inc.'s prepetition articles of incorporation, the Existing Class B Common Stock, the outstanding 114,202 shares of which are held by Mr. and Mrs. Robert Snukal and Mr. William Scott, are subject to a cumulative preferred return in favor of the Existing Class A Common Stock. That is, the value of each Existing Class A Common Share would have to exceed an amount equal to \$126.53 per share plus a 22% internal rate of return calculated from the date of issuance of such share. The Existing Class A Common Shares have been issued and outstanding for five years. Accordingly, as of June 30, 2003, the equity value of Fountain View, Inc. would have to exceed \$395,751,000 for the Class B Shares to have present value. The evidence submitted by the Debtors establishes their total enterprise value at \$435,604,743, and that enterprise value is subject to senior claims that approximate \$275 million. It is apparent on this basis that there is no present value to the Existing Class B Common Stock.

Similarly, in sharp contrast to the "penny-warrants" issued to nonmanagement investors in Class 18 (which may be exercised for nominal consideration), the strike price on the options and other existing management incentives in Class 19, which is approximately \$104.61 per common share, remains significantly "out-of-the-money" (that is, the exercise prices significantly exceed the current value of the stock which the optionholder is entitled to purchase) based on the evidence of value before the Court. Moreover, no existing holder of these junior Interests has chosen to exercise these options.

Because the legal rights of the holders of the Class 16 and Class 19 junior Interests are distinct and inferior to those of the holders of other equity Interests and have no

1 present economic value, their cancellation is both "fair and equitable" and not "unfair
2 discrimination" within the meaning of section 1129(b)(2).

3 **2. Class 12, Class 13 and Class 17 Holders Are Receiving**
4 **Reorganization Value Equal to the Allowed Amount of Their**
5 **Claims or Interests and There Exists a Reasonable Basis for the**
6 **Differential Treatment Afforded These Classes.¹⁶**

7 **a. Class 12.**

8 Class 12 consists of fully insured professional liability claims. Most of the
9 Debtors' remaining prepetition professional liability Claims are subject to insurance policies
10 with ample unexhausted limits and no remaining deductible or self-insured retention.
11 Gibson Decl. at 5-6. Accordingly, these Claims, although "unsecured" have access to a
12 unique source of payment not available to any other creditors. See In re Apex Oil Co., 118
13 B.R. at 696 (Bankr. E.D. Mo. 1990) (approved confirmation of plan where separate
14 classification of claims covered by insurance or indemnity policies). Creditors holding
15 Claims in Class 12 will receive payment in full from available insurance policies which
16 appear from available actuarial evidence to be more than adequate to satisfy the claims as
17 they are liquidated. To the extent there is a deficiency or uninsured component of the claim
18 that is compensation for pecuniary loss, such claim to that extent is entitled under the Plan to
19 be reclassified as a Class 10 Claim. Far from being unfairly discriminatory, this treatment is
20 in fact preferential: As their claims become allowed, Class 12 holders will be treated no
21 worse than Class 10 holders, and to the extent of available insurance, they will receive
22 immediate payment in full in cash.

23 **b. Class 13.**

24 Class 13 Claims consists of Other Subordinated Claims including punitive
25 damage awards. The Debtors have successfully and routinely resolved professional liability

26
27 ¹⁶ As set forth in Section III, supra, no eligible Ballots were cast in Classes 12, 13, and 17 resulting
28 in implied acceptance of the Plan by these classes. Nevertheless, the following section
demonstrates, out of an abundance of caution, that the Plan may be confirmed with respect to these
classes even if they are deemed to have rejected the Plan pursuant to Bankruptcy Code section
1129(b).

1 Claims without being assessed or paying punitive awards in the past. Scott Decl. at 9.
2 Nevertheless, punitive damages in theory are available in numerous pending prepetition
3 lawsuits and the possibility of such liability being established can not be excluded and its
4 amount if any is impossible to predict. In the unlikely event of a massive unexpected
5 punitive award, the recoveries of other unsecured creditors, who would have priority over the
6 punitive award in liquidation, would be significantly and adversely affected unless the
7 recovery of any allowed Class 13 Claim were in turn subordinated in right of payment as the
8 Plan provides.

9 Under the Plan, the Class 13 holders, if and when their Claims are allowed,
10 will receive a long-term subordinated note with interest accruing from the date of allowance
11 (in recognition of the applicable law which generally prohibits the allowance of prejudgment
12 interest in connection with unliquidated tort claims and other punitive liabilities) at the
13 federal judgment rate.

14 The Plan's treatment of punitive damages claims, together with other
15 subordinated claims is not *unfairly* discriminatory, given the differing legal rights of the
16 holders of such Claims under section 726(a)(4) which provides for the subordination of "any
17 allowed claim ... for any fine penalty or forfeiture, or for multiple, exemplary, or punitive
18 damages, arising before ... the order for relief ... to the extent that such fine, penalty,
19 forfeiture, or damages are not compensation for actual pecuniary loss suffered by the holder
20 of such claim." 11 U.S.C. § 726(a)(4). See 7 COLLIER ON BANKRUPTCY ¶ 1122.03[4][d][ii]
21 at 1122-18 ("the same reasoning should apply to nonpecuniary loss penalty claims which
22 could be classified separately due to application of the best interest of Creditors test under
23 Section 1129(a)(7) which measures distributions under section 726(a) of chapter 7"). The
24 differential treatment of these claims is directly related to the rationale for their separate
25 classification: The Plan proposes to pay any allowed Class 13 Claims in full from the
26 resources of the Reorganized Enterprise, with appropriate post-judgment interest, but only
27 after all non-subordinated creditors are paid in full. See In re Ambanc La Mesa Ltd.
28 Partnership, 115 F.3d 650, 656 (9th Cir.1997) (holding that for discrimination to be proper,

1 degree of discrimination should be directly related to the basis or rationale for the
2 discrimination); In re Salem Suede, Inc., 219 B.R. at 933-34 (same).

3 Because the Code provides for the subordination of these Claims and because
4 payment of punitive damages on a non-subordinated basis would diminish the return to other
5 unsecured creditors rather than punish the Debtors, this degree of disparate treatment of
6 punitive damage claims is eminently reasonable. See In re Apex Oil Co., 118 B.R. at 697
7 ("the inclusion of distributions for Claims for punitive or exemplary damages or fines,
8 penalties or forfeitures in [the class of general unsecured creditors] would alter the Plan and
9 serve only to penalize the other creditors in that Class by potentially severely diluting their
10 recovery – a result fundamentally at odds with the deterrence purposes of punitive or
11 exemplary damages and fines, penalties, or forfeitures."). See also Novack v. Callahan (In re
12 GAC Corp.), 681 F.2d 1295, 1301 (11th Cir. 1982) (in chapter X case, court held that
13 punitive damages claim was properly stricken: "[T]he effect of allowing a punitive damages
14 claim would be to force innocent creditors to pay for the bankrupt's wrongdoing. Such a
15 result would be inequitable . . ."); In re Bi-Coastal Corp., 134 B.R. 50, 54-55 (Bankr. M.D.
16 Fla. 1991) (Bankruptcy Code "traditionally has not favored [penalty claims because
17 allowance of such claims] punishes innocent parties, i.e. the entire body of creditors, and not
18 the actual wrongdoer who deserves the punishment and is the entity which the statute
19 intended to deter and punish."); In re Hillsborough Holdings Corp., 218 B.R. 617, 620
20 (Bankr. M.D. Fla. 1991) ("to enforce the punitive damages would serve more to punish
21 unsecured creditors and thus . . . to the extent [the] claim is based on punitive damages, . . .
22 the claim should be disallowed").

23 The proposed treatment of Class 13 is not only not unfair discrimination; it also
24 meets the "fair and equitable" standard of section 1129(b)(2) because the Plan's proposed
25 treatment requires payment of the full amount of such claim together with the interest to
26 which such creditor would be entitled under otherwise applicable law on a basis that is senior
27 to the interests retained by the existing Interest holders, the only parties whose interests in
28 these estates is legally junior to those of the Class 13 holders. To the extent that it is

1 appropriate to test the treatment of Class 13 under the cramdown standards of section
2 1129(b) in light of Class 13's implied acceptance of the Plan, Section IV.A.8, supra, the Plan
3 meets those standards.

4 **c. Class 17.**

5 Class 17 consists of Existing Class C Common Stock. These shares do not
6 benefit from the effective subordination of the Existing Class B Common Stock to assure the
7 cumulative preferred return in favor of the Existing Class A Common Stock but are
8 otherwise *pari passu* with the Existing Class A Common Stock. In light of the cancellation
9 of the Existing Class B Common Stock, there is no reason not to eliminate the historic
10 distinction between Class A and Class C shares. Accordingly each share of Existing Class C
11 Common Stock is to be exchanged under the Plan for New Class A Common Stock on a
12 "one-for-one" basis. This exchange will further simplify Reorganized Fountain View's
13 capital structure and will result in the Class 17 holders indubitably receiving the value of
14 their Interest in the form of an equivalent number of shares of New Class A Common Stock.
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V

CONCLUSION

For the foregoing reasons, the Debtors respectfully request that the Court enter its Order confirming the Plan.

DATED: June 13, 2003



DANIEL J. BUSSEL
MICHAEL L. TUCHIN, and
BRENDT C. BUTLER, Attorneys with
KLEE, TUCHIN, BOGDANOFF & STERN LLP
Reorganization Counsel for Debtors and Debtors
in Possession

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1 5. The data used to prepare the report was prepared by and provided to
2 PwC by the Debtors. PwC's engagement does not include an audit of the data according to
3 generally accepted accounting practices, and at the time the Report was prepared the data
4 provided to PwC was not audited. I, along with other actuaries of PwC, reviewed the data
5 for reasonableness and consistency, but made no further attempt to verify the accuracy of the
6 data provided by the Debtors.

7 6. PwC relied on the following data provided by the Debtors in preparing
8 the Report:

- 9 • Historical accident year paid and incurred loss and defense cost
10 triangles for long-term care professional liability to \$1 million per
11 occurrence;
- 12 • Historical report year paid and incurred loss and defense cost triangles
13 for long-term care liability limited to \$250,000 per occurrence and
14 limited to \$1 million per occurrence;
- 15 • Annual number of occupied beds;
- 16 • Historical claim count data; and
- 17 • Details of the Debtors' historical retentions and excess insurance
18 coverage.

19 7. The evaluation of loss and defense cost reserves requires the estimation
20 of loss development over an extended period of time. During this time period numerous
21 factors will affect the ultimate settlement value of claims against the Debtors. Such factors
22 may include, but are not limited to, tort reform, expected future inflationary trends, and jury
23 awards. My projection of liabilities is based on the Debtors' historical experience, and I
24 have not anticipated any extraordinary changes to these various factors that might impact the
25 future cost of claims. Although my analysis was performed according to generally accepted
26 actuarial practices and standards, there can be no guarantee that actual loss and defense costs
27 will not vary materially from the estimates shown in the Report due to the uncertainty
28 inherent in loss projections. Therefore, in assessing the reasonableness of reserves, I have

1 assumed that a range of acceptable estimates around these values exists in which the selected
2 point estimate is one possible value.

3 8. Unlike commercial insurance, establishment of a self-insurance program
4 does not result in the transfer of risk. All risk retained remains with the self-insurer, which
5 should have sufficient financial capacity to withstand variation in results. Even if actual
6 experience is very close to the expected experience for a long period of time, the year-to-year
7 differences may be substantial. Except in unusual circumstances, a self-insurance program
8 should consider the purchase of commercial excess or catastrophe coverage. Based on
9 information and belief, I understand that the Debtors have historically maintained excess
10 insurance coverage.

11 9. Based on information and belief, the Debtors filed for chapter 11 relief
12 on October 2, 2001 (the "Petition Date"). This Court set August 30, 2002 as the bar date for
13 claims related to incidents prior to the Petition Date. In the Report, I assume that the number
14 of claims related to incidents prior to the Petition Date are fixed. In other words, no
15 additional claims are contemplated in the Report.

16 10. All of the projections and reserve estimates in the Report include both
17 loss and defense costs. However, no provisions have been included to meet other general
18 administrative expenses of the Debtors' long-term care facilities' professional liability
19 program as of December 31, 2002. PwC prepared the estimates in the Report in conformity
20 with the Audit Guide Health Care Organizations.

21 11. In preparing the Report, I used five generally accepted actuarial
22 methodologies: (i) the paid loss development method; (ii) the incurred loss development
23 method; (iii) the claims frequency and severity method; (iv) the paid Bornheutter-Ferguson
24 method; and (v) the incurred Bornheutter-Ferguson method.

25 12. The Debtors currently maintain professional and general liability
26 insurance to insure against claims and/or lawsuits arising out of the care provided to their
27 patients at their long-term care facilities and ancillary businesses. Summit and the Fountain
28 View 9 maintained separate insurance policies prior to June 1, 2002, when the Fountain

View 9 was integrated into the Summit insurance program.

13. Summit's insurance policies since 1995 have followed a claims-made form with retro date of January 1, 1995. A summary of Summit's per claim and annual aggregate self-insured retentions ("SIR") is presented in the table below:

Policy Year	Per Claim SIR	Annual Aggregate SIR	Policy Limits**	
			Per Claim	Aggregate
1/1/95 – 12/31/95	\$100,000	N/A	N/A	N/A
1/1/96 – 12/31/96	\$100,000	N/A	N/A	N/A
1/1/97 – 2/28/98	\$100,000	N/A	N/A	N/A
3/1/98 – 2/28/99	\$100,000	N/A	N/A	N/A
3/1/99 – 3/1/00	\$350,000	\$2,350,000	\$1 million	\$3 million
3/1/00 – 4/10/01*	\$250,000	\$2,333,333	\$1 million	\$3 million
4/10/01 – 4/10/02	\$250,000 (CA & AZ) \$1 million (TX)	N/A	\$4 million	\$5 million
4/10/02 – 4/10/03	\$250,000 (CA & AZ) \$1 million (TX)	N/A	\$4 million	\$5 million

*Extended reporting to June 1, 2003.

** Defense costs are in addition.

14. There is \$15 million excess coverage for the policy March 1, 1999 through March 1, 2000, and a \$25 million excess coverage for the policy period March 1, 2000 through April 10, 2001. Thus, for example, for the March 1, 1999 through March 1, 2000 policy, there is a \$350,000 SIR per claim and \$2,350,000 aggregate limit. In other words, after the Debtors have expended \$350,000 on any one claim, the insurance company providing the coverage is liable for the next \$1 million plus defense costs. After the primary carrier has paid \$1 million in indemnity on the claim, the excess carrier becomes responsible. This example assumes that neither the policy aggregate SIR has been met nor the \$3 million coverage limit is exhausted. If the Debtors expend an aggregate of \$2,350,000 defending or settling claims that are subject to this policy, the insurers pay each additional dollar until the coverages are exhausted (possibly subject to limitations regarding punitive damages).

15. The Debtors have exhausted their aggregate SIR for the March 1, 1999

1 through March 1, 2000 policy. In addition, the primary insurance layer of \$3 million has
2 been exhausted. There remain 17 open claims subject to the 1999 excess policy. The
3 remaining coverage under the excess policy is currently \$13,467,000.

4 16. For Summit's policy for period March 1, 2000 to April 10, 2001, there
5 is a \$250,000 SIR per claim and \$2,333,333 SIR in the aggregate. The Debtors have also
6 exhausted the SIR aggregate for this policy year. There remain 33 open claims subject to
7 this policy and \$25 million excess coverage for this year remains available. In addition, the
8 Debtors purchased an extended reporting period for this policy which will allow claims that
9 occurred from January 1, 1995 through April 10, 2001 to be reported into this policy until
10 June 2003.

11 17. For Summit's policy for period April 10, 2001 to April 10, 2002, there
12 is a \$1 million SIR per claim in Texas, \$250,000 SIR per claim in California, and no
13 aggregate SIR limit. There are 34 open claims against this policy year.

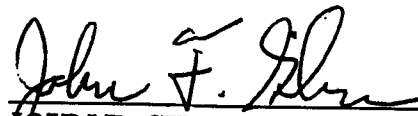
14 18. The Fountain View 9 had guaranteed cost policies on an occurrence
15 basis prior to August 1, 2001. For the August 1, 2001 through June 1, 2002 policy, the
16 Fountain View 9 had a claims-made policy with a retro date of August 1, 2001 and an SIR of
17 \$250,000 per claim.

18 19. For period August 1, 2001 to Junl 1, 2002, policy limits of \$1 million
19 per claim and \$3 million annual aggregate apply to all Fountain View 9 policy periods.
20 Beginning June 1, 2002, the Fountain View 9 was covered under the same policy as Summit.
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1 20. Based on a review of the Debtors' excess loss experience, I do not
2 expect the policy limits for Summit or the Fountain View 9 to be exhausted.
3 Notwithstanding that historical excess loss experience, there always remains the possibility
4 that the Debtors could have one or more high severity claims that could exhaust their excess
5 coverage. Based on the Debtor's excess loss experience and my analysis of the data, I
6 believe this possibility is unlikely.

7 I declare under penalty of perjury under the laws of the United States that the
8 foregoing is true and correct.

9 Executed this 13th day of June 2003, at Atlanta, Georgia.

10
11 
12 JOHN F. GIBSON

DECLARATION OF WILLIAM C. SCOTT

I, William C. Scott, declare as follows:

1. I submit this Declaration in support of confirmation of the *Debtors' Amended Joint Plan Of Reorganization Dated April 22, 2003* (as it may be further amended, the "Plan")¹ filed by Fountain View, Inc., and its 22 Chapter 11 affiliates, the debtors and debtors in possession in the above-captioned, jointly administered chapter 11 cases (the "Debtors").

2. I am over 18 years of age and I have personal knowledge of the facts set forth herein, or I have obtained such knowledge from business records and documents of the Debtors within my custody and control that are regularly created by persons with personal knowledge of the facts contained therein and regularly maintained in the ordinary course of business by the Debtors.

WITNESS BACKGROUND

3. I am the Chairman of the Board of Directors of Fountain View, Inc. In that capacity, I am familiar with the nature and scope of the Debtors' operations and financial affairs. I have held that position since the April 1998 merger pursuant to which the Debtors in their current form were established.

PLAN NEGOTIATION AND DEVELOPMENT

4. The Debtors sought protection under chapter 11 in good faith to: (1) resolve the Debtors' short-term cash-flow crisis caused by the unexpected seizure of their principal depository accounts by a judgment creditor; (2) stabilize their operations; (3) restructure their existing debt obligations and recapitalize their business as rapidly and efficiently as practicable; and (4) emerge from chapter 11 as a viable going concern.

5. The Plan is the culmination of many months of negotiations – in which I was personally and extensively involved on behalf of the Debtors – among the major constituencies in these cases, including the Debtors, the Official Creditors' Committee, the Official Noteholders Committee, and the Agent and Lenders. Concurrently I spent many

¹ All capitalized terms not otherwise defined shall have the meanings ascribed to them in the Plan.

1 months of effort on behalf of the Debtors, along with other members of the Board of
2 Directors, the Debtors' senior management and their legal and accounting professionals,
3 exploring and eventually negotiating exit financing alternatives. During the course of all
4 these negotiations, both I and the other representatives of the Debtors sought to achieve a
5 plan of reorganization that would maximize the value of the Debtors' business enterprise for
6 the benefit of all creditors and interest holders. Based upon my observations and
7 participation in the process, the Official Creditors' Committee, the Official Noteholders'
8 Committee, the Agent and Lenders, and other parties in interest each sought to maximize the
9 recovery for their respective constituencies. These negotiations were undertaken at arms'
10 length and in good faith. The Plan has been proposed in good faith and the solicitation and
11 confirmation processes have likewise been undertaken in good faith. I reasonably believe
12 that confirmation of the Plan is in the best interests of the Debtors' estates, their creditors and
13 equity interest holders.

14 6. I am informed and believe that all Classes entitled to vote on the Plan
15 have accepted the Plan. I am further informed and believe that under the Plan, Class 16
16 (Existing Class B Common Stock) and Class 19 (Existing Management Incentives and Other
17 Interests) were not solicited during the voting process and are deemed to reject the Plan. I
18 personally hold interests in both Class 16 and Class 19. Both Classes are at the very bottom
19 of Fountain View, Inc.'s prepetition capital structure, and were designed to provide a form of
20 incentive compensation to the Debtors' prepetition management. Pursuant to Fountain
21 View, Inc.'s prepetition articles of incorporation,² the Existing Class B Common Stock—the
22 114,202 outstanding shares of which are held by Mr. And Mrs. Robert Snukal and myself—
23 are subject to a cumulative preferred return in favor of the Existing Class A Common Stock.
24 In other words, the value of each share of Existing Class A Common Stock would have to
25 exceed an amount equal to \$126.53 per share plus a 22% internal rate of return calculated
26 from the date of issuance of such shares. Since the Existing Class A Common Stock has
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² A true and correct copy of Fountain View, Inc.'s prepetition articles of incorporation is attached
hereto as Exhibit 1.

1 been issued and outstanding for five years, as of June 30, 2003, the equity value of Fountain
2 View, Inc. would have to exceed \$395,751,000 for the shares of Existing Class B Common
3 Stock to have any present value.

4 7. The Debtors' management and professionals prepared the
5 reorganization value of the Debtors that is set forth as Exhibit 6 to the Disclosure Statement
6 and discussed in Section XIII.C of the Disclosure Statement. This analysis shows that the
7 Debtors' total enterprise value is \$435,604,743. Based on information and belief, the
8 enterprise value, however, is subject to claims senior to the Existing Class B Common Stock
9 that approximate \$275 million. Although I do not profess expertise regarding the legal
10 requirements to confirm the Plan as to these Classes, I believe it is apparent on this basis that
11 there is no present value to the Existing Class B Common Stock under the Plan.

12 8. Similarly, in sharp contrast to the "penny-warrants" issued to non-
13 management investors in Class 18 (which may be exercised for nominal consideration), the
14 strike prices on the options and other existing management incentives in Class 19 is
15 approximately \$104.61, and remain significantly "out-of-the-money" (that is, the exercise
16 prices significantly exceed the current value of the stock which the optionholder is entitled to
17 purchase) based on the evidence of value present in Exhibit 6 to the Disclosure Statement.

18 SUBSTANTIVE CONSOLIDATION

19 9. As part of their continuing efforts to restructure the operation of their
20 businesses, the Debtors have decided to substantively consolidate for the limited purpose of
21 implementing the Plan. Notably, the substantive consolidation will not affect the legal
22 organizational structure of the Reorganized Enterprise contemplated under the Plan,
23 guaranties or the grants of collateral in connection with the Exit Facility, or the issuance of
24 new securities under the Plan, or distributions out of any insurance policies or proceeds of
25 policies.

26 10. The substantive consolidation will eliminate multiple and duplicative
27 claims as well as joint and several liability claims, and will afford payment of allowed claims
28 against each of the Debtors from a common fund. I believe it will be less burdensome and

1 less costly implementing the Plan by pooling the claims of all creditors rather than
2 attempting to disentangle the financial affairs of the various Debtors.

3 11. The Debtors' integrated healthcare networks provide inpatient,
4 pharmacy, medical supply, and other healthcare services through skilled nursing facilities,
5 assisted living facilities, therapy facilities, long-term care pharmacies and durable medical
6 equipment supply distributions to the Debtors' facilities and unaffiliated facilities in both
7 California and Texas. There is little correlation between the names of the facilities and the
8 names of the legal entities that technically own such facilities, which the Debtors generally
9 operate under fictitious names. Until the present, the Debtors have been operated as a
10 consolidated business with highly integrated operations. The Debtors' operations have been
11 organized around business segments and regions, and are operated pursuant to a centralized
12 management organization that provides essential services such as day-to-day accounting,
13 purchasing, human resources, legal, regulatory compliance, risk management, and other
14 overhead functions. As a result, few, if any, of the Debtors currently are capable of
15 operating as stand-alone entities.

16 12. Due to the organization of their books and records, the Debtors filed
17 with the Bankruptcy Court their statement of financial affairs, schedules of assets and
18 liabilities, schedules of executory contracts and unexpired leases on a partially consolidated
19 basis. While most Debtor entities maintain their own books, the financial information is
20 upstreamed to the Debtors' central financial management team that creates consolidated
21 books and records without which the financial affairs of the Debtors would appear
22 incomplete and misleading.

23 13. The books and records of the Debtors also reflect a large amount of
24 intercompany claims showing, among other things, advances from Fountain View, Inc. to
25 fund and build operations, upstreamed funds from the other Debtors to enable Fountain
26 View, Inc. to make payments to creditors, the allocation of corporate overhead, and the
27 transfer of other property from one Debtor to another. In view of the complexity of such
28 transactions and the adjustments that have been made over time, it would be difficult to

14. For the most part, the business units of the Debtors operate as integrated units, without all the formalities of separate corporate entities. As such, the Debtors participate in a unified cash management system (which includes non-Debtor subsidiaries). The overwhelming majority of the Debtors' expenditures are also made from commingled, centralized accounts.

15. Substantially all of the Debtors are co-obligors under the Prepetition Credit Agreement between the Debtors and the Agent and Lenders and under the indenture governing the 11¼% Notes (collectively holding over 95% of the total claims against the Debtors). In addition, almost all of the Debtors granted first priority security interests in substantially all their assets (including cash collateral) pursuant to pledge, guaranty, security agreements, and deeds of trust entered into as collateral support for the obligations under the Prepetition Credit Agreement.

16. All financial information disseminated to the public by the Debtors, including to customers, suppliers, landlords, lenders, and credit agencies, is prepared and presented on a consolidated basis. While the individual Debtor entities have personnel that separately compile financial information, that information is upstreamed to the financial officers of Fountain View, Inc. who consolidate that information for presentation to creditors and other interested parties as needed.

17. For all of the reasons stated above, I believe that their creditors, including and especially the Agents and Lenders and the holders of the 11¼% Notes, dealt with the Debtors as a single economic unit and did not rely on the separate identities of the individual Debtor entities in extending credit.

EXIT FACILITY

18. As stated in Section IX.C.3 of the Disclosure Statement, the Debtors have been engaged in extensive negotiations for exit financing in the approximate amount of \$150 million with CapitalSource Finance LLC, Credit Suisse First Boston (through its subsidiary Column Financial, Inc.) and Highbridge/Zwirn Opportunity Fund LP

(collectively, the "Proposed Exit Lenders"). I have personally led the Debtors' negotiations for financing with the Proposed Exit Lenders. I, along with other management of the Debtors, have negotiated with the representatives of the Proposed Exit Lenders at great length over the terms of the Exit Facility. These negotiations are ongoing. I believe that these negotiations have been, and continue to be, conducted in good faith and at arms' length. At all times in these negotiations, the Debtors were represented by independent and disinterested parties seeking to further the interests of the Debtors' estates and their creditors. I expect that, as a result of these negotiations, the Debtors will lodge definitive financing documents with the Court with the Plan Supplement on the Exhibit Filing Date providing for an Exit Facility of approximately \$150 million. Moreover, I reasonably believe that the Debtors will be able to consummate the financing under the Exit Facility on the Effective Date and satisfy all of their obligations required under the Plan on the Effective Date and thereafter. The means of implementation provided by the Plan reasonably appear to be adequate under present circumstances.

UNION BANK EXTENSION AGREEMENT

19. Class 4 consists exclusively of the Claim of Union Bank of California, N.A. ("Union Bank") under that certain Amended and Restated Commercial Promissory Note dated as of April 1, 2001 which are secured, pursuant to that certain Extension and Modification Agreement and Modification of Deed of Trust dated April 1, 2001, in the real property and personal property affixed thereto located at 730 North Frederick Street and 2600 West Magnolia Boulevard, Burbank, California, as such obligations shall be further modified and extended pursuant to the Union Bank Extension Agreement. The Debtors are currently in the process of consummating a sale of the property securing Union Bank's Claim for aggregate gross cash consideration of \$2,450,000, an amount that greatly exceeds the current outstanding balance of the Class 4 Claim of approximately \$830,000. I am the person with principal responsibility for representing the Debtors in connection with that sale transaction. That sale has been negotiated in good faith and at arms' length with a third party buyer by persons who are independent and disinterested parties seeking to further the

1 interests of the Debtors' estates and their creditors. The terms of the sale are fair and
2 reasonable and in the best interests of the Debtors' estates. I expect the sale to close
3 sometime after the Confirmation Hearing Date currently set for July 3, 2003.

4 20. In order to facilitate the orderly disposition of the property securing the
5 Class 4 Claim and the repayment of the Class 4 Claim out of the sale proceeds, the Debtors
6 and Union Bank have agreed on terms set forth in the Union Bank Extension Agreement, the
7 form of which is to be filed with the Plan Supplement, to consensually extend the maturity
8 date of the Class 4 Claim to December 31, 2003. Union Bank has also consented to the sale
9 of the property free and clear of the liens of the holder of the Class 4 Claim; provided,
10 however, that concurrently with any such sale the Class 4 Claim is satisfied by the payment
11 from the proceeds of any such sale to the holder of the Class 4 Claim of cash in an amount
12 equal to Allowed Class 4 Claim. The Debtors have been at all times represented by their
13 independent professionals in negotiating this settlement and the treatment of Union Bank's
14 Claim under the Plan. Accordingly, I believe this settlement is the product of arms' length
15 and good faith negotiations between the Debtors and Union Bank and the terms are fair and
16 reasonable and in the best interests of the Debtors' estates.

17 SECURITIES ISSUED UNDER THE PLAN

18 21. The Debtors will issue New Preferred Stock and New Class A Common
19 Stock under the Plan. The New Class A Common Stock will have one-vote per share of
20 New Class A Common Stock on all matters requiring a shareholder vote as set forth in the
21 restated and amended articles of incorporation of Fountain View, Inc. The New Preferred
22 Stock will have the same attributes as the Existing Preferred Stock, except that Reorganized
23 Fountain View's articles of incorporation will be amended in the form provided in the Plan
24 Supplement to prohibit the issuance of non-voting equity securities. Pursuant to the new
25 articles of incorporation, the holders of New Preferred Stock shall have one-tenth of a vote
26 per share of New Preferred Stock on all matters requiring a shareholder vote.

27 22. All equity interests in Reorganized Fountain View issued under the Plan
28 will be subject to an Amended Stockholders' Agreement. The Amended Stockholders'

1 Agreement will provide holders the customary benefits of "tag-along" and "drag-along"
2 rights and related protections that are customary in the context of a privately-held
3 corporation. Pursuant to the Amended Stockholders' Agreement a majority of the Board of
4 Directors will be designated by the Debtors' largest shareholder Heritage Fund II, L.P.
5 ("Heritage") and Heritage will hold a proxy from other holders that it can exercise with
6 respect to most matters that come before the Board of Directors. These provisions are
7 similar in terms and effect to those of the existing Stockholders' Agreement.

8 23. Fountain View, Inc. has historically been operated as a private company
9 subject to the Stockholder's Agreement. All the existing shareholders of Fountain View, Inc.
10 have expressly consented to a set of governance arrangements consistent with that proposed
11 by the Amended Stockholders' Agreement and no present shareholder's rights are materially
12 or adversely affected by the Amended Stockholders' Agreement. The new parties to the
13 Amended Stockholders' Agreement will be the Class 9 creditors who will receive pro rata
14 distributions of the Noteholders' Stock Distribution under the Plan. The terms of the
15 Amended Stockholders' Agreement affecting the Class 9 creditors were negotiated at arms'-
16 length and in good faith with the Noteholders' Committee, which like the Class 9
17 constituency generally, is composed of sophisticated investors and financial institutions.
18 Moreover the substantive terms of the Amended Stockholders' Agreement have been
19 disclosed in the Disclosure Statement which was sent to all identifiable Class 9 holders. See
20 Disclosure Statement at 51 and 65. In fact, based on information and belief, 39 holders
21 representing \$117,505,000 out of the \$120 million in outstanding principal amount of notes
22 have affirmatively indicated their consent to be bound by the Amended Stockholders'
23 Agreement after having received disclosure of its material terms.

24 MISCELLANEOUS

25 24. The Debtors have identified in Section VIII of the Disclosure Statement
26 the persons expected to serve as the initial members of the Board of Directors of
27 Reorganized Fountain View, and its principal officers, and also indicated that the
28 membership of the Board shall be subject to the procedures set forth in the Amended

1 Stockholders' Agreement and that the officers shall serve at the direction of the Board.
2 Appointment of these directors and officers is in the best interests of the Debtors, their
3 creditors and interest holders, and those of the Reorganized Enterprise, and is consistent with
4 public policy.

5 25. I have been intimately involved in managing the Debtors' insurance and
6 professional liability issues. Both pre- and postpetition the Debtors have successfully and
7 routinely resolved professional liability Claims without being assessed or paying punitive
8 awards in the past. The ADR Procedures established postpetition have proven to be a fair,
9 efficient and cost-effective mechanism for resolving the Debtors' professional liability
10 claims. The Debtors have successfully consummated settlements with approximately 65
11 professional liability claimants (involving over 60 proofs of Claims) pursuant to the
12 settlement authority granted the Debtors under the ADR Procedures. Moreover, through
13 mediation the Debtors have successfully mediated with four professional liability claimants,
14 and have reached preliminary settlement agreements with four others. Based on this
15 experience, the maintenance of those procedures in substantially the present form in order to
16 liquidate and allow the Debtors' pre-confirmation debts arising out of personal injury and
17 wrongful death claims and other professional liability matters is fair, reasonable and in the
18 best interests of the Debtors' estates, creditors and interest holders.

19 26. The trade creditors designated as continuing creditors in the Plan are not
20 insiders within the meaning of section 101(31) of the Bankruptcy Code. These third parties
21 have agreed to extend future credit to the Reorganized Enterprise on terms and conditions
22 acceptable to it and to provide essential services necessary to the continuing businesses of
23 the Reorganized Enterprise and the continued well-being of their residents and customers.
24 Their designation as continuing creditors was undertaken in the good faith business judgment
25 of the Debtors and is fair and reasonable.

26 27. To the best of my information and belief, the Debtors are not subject to
27 any public regulatory agency with jurisdiction over any rates charged by the Debtors.
28

<!--StartFragment-->CERTIFICATE OF INCORPORATION OF FOUNTAIN VIEW
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EXHIBIT 3.1

CERTIFICATE OF INCORPORATION

OF

Fountain View Management, Inc.

THE UNDERSIGNED, for the purpose of forming a corporation pursuant to the provisions of the General Corporation Law of the State of Delaware, does hereby certify as follows:

FIRST: The name of the Corporation is Fountain View Management, Inc. (the "Corporation").

SECOND: The address of the Corporation's registered office in the State of Delaware is Corporation Trust Center, 1209 Orange Street, City of Wilmington, County of New Castle, 19801 and the name of the Corporation's registered agent at such address is The Corporation Trust Company.

THIRD: The purpose for which the Corporation is organized is to engage in any lawful act or activity for which corporations may be organized under the General Corporation Law of the State of Delaware.

FOURTH: The total number of shares of stock which the Corporation shall have authority to issue is 3,000 shares of Class A Common Stock, \$.01 par value.

FIFTH: The name and the mailing address of the incorporator is as follows:

NAME	MAILING ADDRESS
----	-----
Kathleen M. Sablone	Choate, Hall & Stewart Exchange Place 53 State Street Boston, MA 02109

SIXTH: The Directors shall have power to adopt, amend, or repeal the By-Laws of the Corporation.

SEVENTH: Election of Directors need not be by written ballot unless the By-Laws of the Corporation so provide.

EIGHTH: The Corporation shall indemnify and hold harmless any director, officer employee or agent of the Corporation from and against any and all expenses and liabilities that may be imposed upon or incurred in connection with, or as a result of, any proceeding in which he or she may become involved, as a party or otherwise, by reason of the fact that
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he or she is or was such a director, officer, employee or agent, whether or not he or she continues to be such at the time such expenses and liabilities shall have been imposed or incurred, to the fullest extent permitted by the laws of the State of Delaware as they may be amended from time to time.

NINTH: No director of the Corporation shall be liable to the Corporation

EXHIBIT
PAGE

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or its stockholders for monetary damages for breach of fiduciary duty as a director, except for liability (i) for any breach of the director's duty of loyalty to the corporation or its stockholders, (ii) for acts or omissions not in good faith or which involve intentional misconduct or a knowing violation of law, (iii) under Section 174 of Title 8 of the General Corporation Law of the State of Delaware or (iv) for any transaction from which the director derived an improper personal benefit.

TENTH: The Corporation reserves the right to amend, alter, change or repeal any provision contained in this Certificate of Incorporation, in the manner now or hereafter prescribed by statute, and all rights conferred upon stockholders herein are granted subject to this reservation.

The undersigned incorporator hereinbefore named, for the purpose of forming a corporation pursuant to the General Corporation Law of the State of Delaware, does make this certificate, hereby declaring and certifying that this is her act and deed and the facts stated herein are true and accordingly has hereunto set her hand this 14th day of July, 1997.

/s/ Kathleen M. Sablone

Kathleen M. Sablone, Incorporator

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PAGE 1

State of Delaware

Office of the Secretary of State

I, EDWARD J. FREEL, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF AMENDMENT OF "FOUNTAIN VIEW MANAGEMENT, INC.", CHANGING ITS NAME FROM "FOUNTAIN VIEW MANAGEMENT, INC." TO "FOUNTAIN VIEW, INC.", FILED IN THIS OFFICE ON THE FIRST DAY OF AUGUST, A.D. 1997, AT 2:30 O'CLOCK P.M.

[SEAL]

/s/ Edward J. Freel

Edward J. Freel, Secretary of State

2772638 8100

AUTHENTICATION:

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DATE:

04-15-98

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CERTIFICATE OF AMENDMENT
OF
CERTIFICATE OF INCORPORATION
OF
FOUNTAIN VIEW MANAGEMENT, INC.

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IT IS HEREBY CERTIFIED THAT:

1. The name of the Corporation (hereinafter, the "Corporation") is
Fountain View Management, Inc.

2. The Certificate of Incorporation of the Corporation is hereby amended by deleting ARTICLE 1 thereof and by substituting in lieu thereof the following new ARTICLE 1:

ARTICLE 1. The name of the Corporation is Fountain View, Inc. (the "Corporation").

3. The Certificate of Incorporation of the Corporation is hereby amended by deleting ARTICLE 4 thereof and by substituting in lieu thereof the following new ARTICLE 4:

ARTICLE 4. A description of each class and series of stock of the Corporation and the voting rights, designations, preferences and relative, participating, optional or other special rights, and qualifications, limitations or restrictions thereof is as follows:

Section 1. Capital Stock.

1.1 General. The Corporation shall have two classes of capital stock (the "Capital Stock"): Common Stock, \$.01 par value per share (the "Common Stock"), and Preferred Stock, \$.01 par value per share (the "Preferred Stock").

1.2 Number of Shares. The total authorized number of shares of each class of Capital Stock is (a) 200,000 shares of Common Stock and (b) 7,000 shares of Preferred Stock.

1.3 Series of Preferred Stock. The shares of Preferred Stock shall be designated "Series A Preferred Stock" (the "Series A Preferred Stock").

1.4 Series of Common Stock. 53,850 shares of the Common Stock shall be designated "Series A-1 Common Stock" (the "Series A-1 Common Stock"). 99,950 shares of the Common Stock shall be designated "Series A-2 Common Stock" (the "Series A-2 Common Stock"). 46,200 shares of the Common Stock shall be designated "Series A-3 Common Stock" (the "Series A-3 Common Stock").

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Section 2. Dividends and Other Distributions and Benefits.

2.1 Dividends on the Series A Preferred Stock.

(a) The holders of Series A Preferred Stock shall be entitled to receive, when, as and if declared by the Board, out of funds legally available therefor, a dividend at the annual rate of 10% of the Base Amount (as

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hereinafter defined) of each share of Series A Preferred Stock from and including the date of issuance of such share to and including the day on which the Liquidation Value (as hereinafter defined) of such share is paid. Such dividends shall accrue from day to day, whether or not earned or declared, on each issued and outstanding share of Series A Preferred Stock, and shall be cumulative. The date on which the Corporation initially issues any share of Series A Preferred Stock will be deemed to be its "date of issuance" regardless of the number of times transfer of such share is made on the stock records of the Corporation and regardless of the number of certificates which may be issued to evidence such share.

(b) If declared by the Board of Directors, dividends on each share of Series A Preferred Stock shall be paid on each July 1 while such share is outstanding (the "Dividend Reference Date").

(c) Any dividends that accrue on any share of Series A Preferred Stock during the one-year period (or lesser period in the case of the first Dividend Reference Date) ending upon such Dividend Reference Date, and are not paid on such Dividend Reference Date, shall automatically be added to the Base Amount of such share and will remain a part thereof until such dividends are paid, at which time the Base Amount shall be reduced by such payment.

(d) The "Base Amount" of any share of Series A Preferred Stock as of a particular date shall be an amount equal to the sum of \$1,000 plus any unpaid dividends on such share added to the Base Amount of such share as provided above and not thereafter paid.

2.2 Other Dividends and Distributions on Capital Stock. Any dividend payable in shares of the Corporation's Common Stock, and any split or other subdivision of such Common Stock, shall not be deemed to be a distribution of property pursuant to this paragraph 2.2. Dividends on the Common Stock shall be made among the holders thereof pro rata to the number of shares of Common Stock held by each holder (but, in the case of a stock dividend, shall be made only in shares of the respective series of Common Stock held by each holder).

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Section 3. Voting Rights.

At every meeting of the stockholders (or for actions by written consent of stockholders), except as otherwise required by law or specified in this Certificate of Incorporation, on all matters to be voted on by the stockholders of the Corporation, the following provisions shall apply:

3.1 Voting by Series A Preferred Stock. The Preferred Stock shall be non-voting, and the holders thereof, as such, shall not be entitled to vote on matters to be voted upon by the stockholders of the Corporation, provided that as long as any Series A Preferred Stock is outstanding, the Corporation shall not, without the affirmative vote or written consent of the then holders of a majority of the outstanding shares of Series A Preferred Stock, alter or change the powers, preferences or rights of the Series A Preferred Stock or the qualifications, limitations or restrictions thereof.

3.2 Class Voting by Common Stock. Subject to the following paragraphs of this Section 3, the holders of all series of Common Stock shall vote together as a single class on all matters to be voted on by the holders of the Common Stock.

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3.3 Voting by Series A-1 Common Stock. In any matter to be voted on by

 the holders of the Common Stock, each holder of shares of Series A-1 Common
 Stock shall have three votes for each such share held by such holder.

3.4 Voting by Series A-2 Common Stock. In any matter to be voted on by

 the holders of the Common Stock, each holder of shares of Series A-2 Common
 Stock shall have one vote for each such share held by such holder.

3.5 Voting by Series A-3 Common Stock. The Series A-3 Common Stock shall

 be non-voting, and the holders thereof, as such, shall not be entitled to vote
 on matters to be voted upon by the stockholders of the Corporation.

Section 4. Liquidation. -----

4.1 Preference of Series A Preferred Stock. Upon any liquidation,

 dissolution or winding up of the Corporation, whether voluntary or involuntary,
 the holders of Series A Preferred Stock shall be entitled, before any
 distribution or payment is made upon any shares of Common Stock, to be paid in
 cash, in respect of each share of Series A Preferred Stock held by such holder,
 an amount equal to the Base Amount of such share on such date, plus all unpaid
 dividends accrued on such share through the close of business on such date and
 not previously added to such Base Amount (the "Liquidation Value"). If upon

 such liquidation, dissolution or winding up, the assets to be

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distributed among the holders of the shares of Series A Preferred Stock shall be
 insufficient to permit payment to the holders thereof of such amounts, then all
 of the assets of the Corporation then remaining shall be distributed ratably
 among the holders of the shares of Series A Preferred Stock.

4.2 Preference of Series A-1 Common Stock and Series A-2 Common Stock. -----

Upon any liquidation, dissolution or winding up of the Corporation, whether
 voluntary or involuntary, after payment in full of the Liquidation Value of the
 Series A Preferred Stock, the holders of Series A-1 Common Stock and Series A-2
 Common Stock shall be entitled, before any distribution or payment is made upon
 any other shares of Common Stock, to be paid in cash, in respect of each share
 of Series A-1 Common Stock and Series A-2 Common Stock held by such holder, an
 amount equal to \$130 (the "Common Stock Preference"). If upon such liquidation,

dissolution or winding up, the assets to be distributed among the holders of the
 shares of Series A-1 Common Stock and Series A-2 Common Stock shall be
 insufficient to permit payment to the holders thereof of such amounts, then all
 of the assets of the Corporation then remaining shall be distributed ratably
 among the holders of the shares of Series A-1 Common Stock and Series A-2 Common
 Stock.

4.3 Preference of Series A-3 Common Stock. Upon any liquidation, -----

dissolution or winding up of the Corporation, whether voluntary or involuntary,
 after payment in full of the Liquidation Value of the Series A Preferred Stock
 and the Common Stock Preference of the Series A-1 Common Stock and Series A-2
 Common Stock, the holders of Series A-3 Common Stock shall be entitled, before
 any distribution or payment is made upon any other shares of Common Stock, to be
 paid in cash, in respect of each share of Series A-3 Common Stock held by such
 holder, an amount equal to the Common Stock Preference. If upon such

liquidation, dissolution or winding up, the assets to be distributed among the holders of the shares of Series A-3 Common Stock shall be insufficient to permit payment to the holders thereof of such amounts, then all of the assets of the Corporation then remaining shall be distributed ratably among the holders of the shares of Series A-3 Common Stock.

4.4 Distribution of Remaining Assets. Upon any liquidation, dissolution or winding up of the Corporation, whether voluntary or involuntary, after provision is made for holders of Series A Preferred Stock and Common Stock as provided in the preceding paragraphs, the holders of Common Stock shall be entitled to receive ratably all remaining assets of the Corporation to be distributed, based on the number of shares of Common Stock held by each such holder.

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4.5 Treatment of Certain Transactions. The occurrence of a "Trigger Event", as such term is defined in the Stockholders Agreement dated as of August 1, 1997 among the Company, Robert Snukal, Sheila Snukal and Heritage Fund II Investment Corporation, as amended from time to time, shall be deemed to be a liquidation, dissolution or winding up of the affairs of the Corporation within the meaning of Section 4.1, and shall be subject to all of the provisions thereof, and no such transaction shall be consummated unless the Corporation has received (or upon the consummation of such transaction will receive) payment in cash of the Liquidation Value as provided in Section 4.1.

4. That such amendment has been duly adopted in accordance with the provisions of Sections 228 and 242 of the General Corporation Law of the State of Delaware.

The foregoing Certificate of Amendment has been signed and attested as of August __, 1997.

/s/ Robert Snukal

Robert Snukal, President

ATTEST:

/s/ Sheila Snukal

Sheila Snukal, Secretary

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EXHIBIT 3.1(A)

FORM OF AMENDMENT TO
CERTIFICATE OF INCORPORATION

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OF
--
FOUNTAIN VIEW, INC.

CERTIFICATE OF AMENDMENT
OF THE CERTIFICATE OF INCORPORATION OF
FOUNTAIN VIEW, INC.

IT IS HEREBY CERTIFIED THAT:

1. The name of the Corporation is Fountain View, Inc. (hereinafter, the "Corporation").

2. The Certificate of Incorporation of the Corporation is hereby amended by deleting Article 4 thereof and substituting in lieu thereof the following new Article 4:

ARTICLE 4. A description of each class and series of stock of the Corporation and the voting rights, designations, preferences and relative, participating, optional or other special rights, and qualifications, limitations or restrictions thereof is as follows:

Section 1. Capital Stock.

1.1 General. The Corporation shall have two classes of capital stock (the "Capital Stock"): Common Stock, \$.01 par value per share (the "Common Stock"),

and Preferred Stock, \$.01 par value per share (the "Preferred Stock").

1.2 Number of Shares. The total authorized number of shares of each class

of Capital Stock is (a) 3,000,000 shares of Common Stock and (b) 1,000,000 shares of Preferred Stock.

1.3 Preferred Stock. The Preferred Stock may be issued from time to time

in one or more series. The Board of Directors of the Corporation (the "Board")

is hereby authorized, within the limitations and restrictions stated in this Certificate of Incorporation, to determine or alter the rights, preferences,
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powers, privileges and the restrictions, qualifications and limitations granted to or imposed upon any wholly unissued series of Preferred Stock, and the number of shares constituting any such series and the designation thereof; to increase or decrease the number of shares constituting any such series; and to increase or decrease the number of shares of any series subsequent to the issue of shares of that series, but not below the number of shares of such series as are then issued and outstanding, and if any series shall be so decreased, the shares then constituting such decrease shall resume the status which they had prior to the adoption of the resolution originally fixing the number of shares of such series.

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1.4 Series of Preferred Stock. 200,000 shares of the Preferred Stock

 shall be designated "Series A Preferred Stock" (the "Series A Preferred Stock").

1.5 Series of Common Stock. 1,500,000 shares of the Common Stock shall be

 designated "Series A Common Stock" (the "Series A Common Stock"). 200,000

 shares of the Common Stock shall be designated "Series B Non-Voting Common
 Stock" (the "Series B Common Stock"). 1,300,000 shares of the Common Stock

 shall be designated "Series C Common Stock" (the "Series C Common Stock").

Section 2. Dividends and Other Distributions. -----

2.1 Dividends on the Series A Preferred Stock. -----

(a) Subject to the rights of series of Preferred Stock which may from time to time come into existence, the holders of Series A Preferred Stock shall be entitled to receive, when, as and if declared by the Board, out of funds legally available therefor, a dividend at the annual rate of 12% of the Base Amount (as hereinafter defined) of each share of Series A Preferred Stock from and including the date of issuance of such share to and including the day on which the Liquidation Value (as hereinafter defined) of such share is paid. Such dividends shall accrue from day to day, whether or not earned or declared, on each issued and outstanding share of Series A Preferred Stock, and shall be cumulative. The date on which the Corporation initially issues any share of Series A Preferred Stock will be deemed to be its "date of issuance" regardless

of the number of times transfer of such share is made on the stock records of the Corporation and regardless of the number of certificates which may be issued to evidence such share, provided however that all shares of Series A Preferred Stock issued prior to the first Dividend Reference Date (as hereinafter defined) shall be deemed, for purposes of this Subsection (a), to have been issued on March 27, 1998.

(b) If declared by the Board, dividends on each share of Series A Preferred Stock shall be paid on each March 31,

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commencing March 31, 1999 (the "Dividend Reference Dates"), while such share is outstanding.

(c) Any dividends that accrue on any share of Series A Preferred Stock during the period ending upon such Dividend Reference Date that are not paid on such Dividend Reference Date shall automatically be added to the Base Amount of such share and will remain a part thereof until such dividends are paid, at which time the Base Amount shall be reduced by such payment.

(d) The "Base Amount" of any share of Series A Preferred Stock as of

 a particular date shall be an amount equal to the sum of \$1,000.00 plus any unpaid dividends on such share added to the Base Amount of such share as provided above and not thereafter paid.

2.2 Other Dividends. Dividends on any series of Preferred Stock shall be

determined by the Board. Dividends on the Common Stock shall be made among the holders thereof pro rata to the number of shares of Common Stock held by each holder (but, in the case of a stock dividend, shall be made only in shares of the respective series of Common Stock held by each holder), unless otherwise specified by the Company's Board of Directors.

Section 3. Voting Rights. Subject to the rights of series of Preferred

Stock which may from time to time come into existence, at every meeting of the stockholders (or for actions by written consent of stockholders), except as otherwise required by law, on all matters to be voted on by the stockholders of the Corporation, the following provisions shall apply:

3.1 Voting by Series A Preferred Stock. The Series A Preferred Stock shall be non-voting, and the holders thereof, as such, shall not be entitled to vote on matters to be voted upon by the stockholders of the Corporation.

3.2 Voting by Series A Common Stock. In any matter to be voted on by the holders of the Common Stock, each holder of shares of Series A Common Stock shall have one vote for each such share held by such holder.

3.3 Voting by Series B Common Stock. The Series B Common Stock shall be non-voting, and the holders thereof, as such, shall not be entitled to vote on matters to be voted upon by the stockholders of the Corporation.

3.4 Voting by Series C Common Stock. In any matter to be voted on by the holders of the Common Stock, each holder of shares of Series C Common Stock shall have one vote for each such share held by such holder.

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Section 4. Liquidation.

4.1 Series A Preferred Stock. Subject to the rights of any series of Preferred Stock which may from time to time come into existence, upon any liquidation, dissolution or winding up of the Corporation, whether voluntary or involuntary, the holders of Series A Preferred Stock shall be entitled, before any distribution or payment is made upon any shares of Common Stock, to be paid in cash, in respect of each share of Series A Preferred Stock held by such holder, an amount equal to the Base Amount of such share on such date, plus all unpaid dividends accrued on such share from the previous Dividend Reference Date through the close of business on the date of payment (the "Liquidation Value").

If upon such liquidation, dissolution or winding up, the assets to be distributed among the holders of the shares of Series A Preferred Stock shall be insufficient to permit payment to the holders thereof of such amounts, then all of the assets of the Corporation then remaining and legally available for distribution shall be distributed ratably among the holders of the shares of Series A Preferred Stock.

4.2 Common Stock. Upon any liquidation, dissolution or winding up of the Corporation, whether voluntary or involuntary, after payment in full of the Liquidation Value of the Series A Preferred Stock and the liquidation value of any other series of Preferred Stock which may from time to time come into existence, the assets available for distribution to the holders of Common Stock shall be distributed ratably among the holders of (a) the Series A Common Stock

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and the Series B Common Stock, on the one hand, and (b) the holders of the Series C Common Stock, on the other, based on the relative number of shares of Common Stock outstanding and held by such holders, provided that for all purposes of this Section 4.2 the aggregate number of outstanding shares of Series A Common Stock and Series B Common Stock shall be deemed to be 1,114,202 (appropriately adjusted for stock splits, stock dividends, combinations and similar transactions), regardless of the number of shares actually outstanding.

4.3 Distribution among the Holders of Series A Common Stock and Series B Common Stock. All amounts distributable in respect of the Series A Common Stock and the Series B Common Stock shall be divided among such shares in the following proportions:

(a) Preference of Series A Common Stock. Upon any liquidation, dissolution or winding up of the Corporation, whether voluntary or involuntary, the holders of Series A Common Stock shall be entitled, before any distribution or payment is made upon any Series B Common Stock, to be paid in cash, in respect of each share of Series A Common Stock an amount equal to \$126.53 plus a 22% internal rate of return thereon calculated from the date of initial issuance of such share (without regard for any prior transfers of such share) and taking into account

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any prior dividends or other distributions thereon (the "Series A Common Stock Preference"). If upon such liquidation, dissolution or winding up, the assets to be distributed among the holders of the shares of Series A Common Stock and the Series B Common Stock shall be insufficient to permit payment to the holders of the Series A Common Stock of the Series A Common Stock Preference, then all of the assets of the Corporation to be distributed among the Series A Common Stock and the Series B Common Stock pursuant to Section 4.2 shall be distributed ratably among the holders of the shares of Series A Common Stock.

(b) Preference of Series B Common Stock. Upon any liquidation, dissolution or winding up of the Corporation, whether voluntary or involuntary, after payment in full of the Series A Common Stock Preference, the holders of Series B Common Stock shall be entitled, before any other distribution or payment is made upon any shares of Series A Common Stock, to be paid in cash, in respect of each share of Series B Common Stock held by such holder, an amount equal to the Series A Common Stock Preference. If upon such liquidation, dissolution or winding up, after payment in full of the Series A Common Stock Preference to the holders of the Series A Common Stock, the remaining assets to be distributed among the holders of the Series A Common Stock and the Series B Common Stock shall be insufficient to permit payment of an amount to the holders of the Series B Common Stock equal to the Series A Common Stock Preference, then all of the assets of the Corporation then remaining and which are to be distributed among the Series A Common Stock and Series B Common Stock shall be distributed ratably among the holders of the shares of Series B Common Stock.

(c) Distribution of Remaining Assets. Upon any liquidation, dissolution or winding up of the Corporation, whether voluntary or involuntary, after payment is made to the holders of the Series A Common Stock and the Series B Common Stock as provided in the preceding Sections, the holders of the Series A Common Stock and the Series B Common Stock shall be entitled to receive ratably all remaining assets of the Corporation to be distributed among them pursuant to Section 4.2, based on the number of shares of Series A Common Stock

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and Series B Common Stock held by each such holder.

Section 5. Redemption of Series A Preferred Stock.

5.1 Redemption Upon Initial Public Offering.

(a) Promptly after the closing of an underwritten, initial public offering of the Corporation's Common Stock for cash pursuant to a registration statement under the Securities Act of 1933, as amended, the Corporation shall redeem, out of funds legally available therefor, all outstanding shares of the Series A Preferred Stock by paying in cash to the holders thereof

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an amount equal to the Liquidation Value thereof. Such payment shall be made to the record holders of the Series A Preferred Stock and shall be accompanied by written notice specifying the number of shares that are being redeemed from each holder.

(b) If the funds legally available to redeem shares of Series A Preferred Stock under this Section 5.1 are insufficient to redeem all of the outstanding shares of Series A Preferred Stock at any time, the Corporation shall redeem the maximum number of shares of Series A Preferred Stock that the Corporation has funds legally available therefor on a pro rata basis among all of the holders of Series A Preferred Stock according to the number of shares of Series A Preferred Stock owned by each holder, and shall quarterly thereafter redeem the maximum number of shares of Series A Preferred Stock that the Corporation has funds legally available therefor on a pro rata basis among all of the holders of Series A Preferred Stock according to the number of shares of Series A Preferred Stock then owned by each holder.

(c) Promptly after each holder of Series A Preferred Stock has received payment of the Liquidation Value thereof, such holder shall surrender certificates evidencing the Series A Preferred Stock so redeemed, and shall thereupon be entitled to receive a replacement certificate for any shares not redeemed.

(d) After any payment under this Section, the redeemed shares shall be canceled on the Corporation's records and shall cease to be outstanding.

5.2 Redemption at Corporation's Option.

(a) The Corporation may at any time, at its option, redeem some or all shares of Series A Preferred Stock, out of funds legally available therefor, at a price per share equal to the Liquidation Value as of the date of redemption. Such redemption shall be made by paying such amount to the record holders of the Series A Preferred Stock and shall be accompanied by written notice specifying the number of shares that are being redeemed from each holder. All such redemptions shall be pro rata among the holders of Series A Preferred Stock.

(b) Promptly after each record holder of Series A Preferred Stock has received payment of the Liquidation Value thereof pursuant to this Section 5.2, such holder shall surrender certificates evidencing the Series A Preferred Stock so redeemed, and shall thereupon be entitled to receive a replacement certificate for any shares not redeemed.

(c) After any payment under this Section, the redeemed shares shall be canceled on the Corporation's records and shall cease to be outstanding.

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3. At the time this amendment becomes effective, (a) each share of (i) prior Series A-1 Common Stock, (ii) prior Series A-2 Common Stock and (iii) prior Series A-3 Common Stock then issued and outstanding shall be reclassified and converted into 1.3824 fully paid and nonassessable shares of the authorized Series A Common Stock of the Corporation, rounded to the nearest whole share, and (b) each share of prior Series A Preferred Stock then issued and outstanding shall be reclassified and converted into 7.9226 fully paid and nonassessable shares of the authorized Series A Common Stock of the Corporation, rounded to the nearest whole share, all without any further act of this Corporation or its shareholders.

4. That such amendment has been duly adopted in accordance with the provisions of Sections 228 and 242 of the General Corporation Law of the State of Delaware.

The foregoing Certificate of Amendment has been signed and attested as of March 27, 1998.

/s/ Robert Snukal

Robert Snukal, President

ATTEST:

/s/ Sheila Snukal

Sheila Snukal, Secretary

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State of Delaware

Office of the Secretary of State

I, EDWARD J. FREEL, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "FOUNTAIN VIEW, INC." IS DULY INCORPORATED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL CORPORATE EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE TWENTY-SEVENTH DAY OF MARCH, A.D. 1998.

AND I DO HEREBY FURTHER CERTIFY THAT THE FRANCHISE TAXES HAVE BEEN PAID TO DATE.

[CORPORATE SEAL
APPEARS HERE]

/s/ Edward J. Freel

Edward J. Freel, Secretary of State

AUTHENTICATION:

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EXHIBIT
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DATE: 03-27-98

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EXHIBIT 3.1(B)

CERTIFICATE OF AMENDMENT

TO
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CERTIFICATE OF INCORPORATION

OF
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FOUNTAIN VIEW, INC.

IT IS HEREBY CERTIFIED THAT:

1. The name of the Corporation is Fountain View, Inc. (hereinafter, the "Corporation").

2. The Certificate of Incorporation of the Corporation is hereby amended as follows:

2.1. Section 4.2 of Article 4 is hereby amended by deleting the text thereof in its entirety and inserting in lieu thereof the following:

"4.2 Common Stock. Upon any liquidation, dissolution or winding up

of the Corporation, whether voluntary or involuntary, after payment in full of the Liquidation Value of the Series A Preferred Stock and the liquidation value of any other series of Preferred Stock which may from time to time come into existence, the assets available for distribution to the holders of Common Stock shall be distributed ratably among the holders of (a) the Series A Common Stock and the Series B Common Stock, on the one hand, and (b) the holders of the Series C Common Stock, on the other, based on the relative number of shares of Common Stock outstanding and held by such holders, provided that for all purposes of this Section 4.2 the aggregate number of outstanding shares of Series A Common Stock and Series B Common Stock shall be deemed to be the number of shares of Series A Common Stock

and Series B Common Stock then outstanding plus the number of shares

of Series B Common Stock previously outstanding but forfeited pursuant to Article II of the Stockholders Agreement dated as of March 27, 1998

EXHIBIT
PAGE

by and among the Corporation, Robert Snukal, Sheila Snukal, William Scott, Heritage Fund II, L.P. and certain other parties, as amended from time to time."

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2.2. Section 5 of Article 4 is hereby amended by inserting after Section 5.2 a new Section 5.3, as follows:

"5.3 Mandatory Redemption.

(a) The Corporation shall, on the first business day following May 1, 2010 (or, if the Corporation's 11 1/4% Senior Subordinated Notes due 2008 have not then been paid in full, immediately after the date on which such Notes have been paid in full), redeem all shares of Series A Preferred Stock then outstanding, out of funds legally available therefor, at a price per share equal to the Liquidation Value as of the date of redemption. Such redemption shall be made by paying such amount to the record holders of the Series A Preferred Stock and shall be accompanied by written notice specifying the number of shares that are being redeemed from each holder. In the event the funds legally available to redeem shares of Series A Preferred Stock are insufficient to redeem all of the outstanding shares of Series A Preferred Stock, the Corporation shall redeem the maximum number of shares of Series A Preferred Stock that the Corporation has funds legally available therefor on a pro rata basis among the holders of Series A Preferred Stock and shall quarterly thereafter redeem the maximum number of shares of Series A Preferred Stock that the Corporation has funds legally available therefor on a pro rata basis among the holders of Series A Preferred Stock, at the then applicable Liquidation Value. All such redemptions shall be pro rata among the holders of Series A Preferred Stock.

(b) Promptly after each record holder of Series A Preferred Stock has received payment of the Liquidation Value thereof pursuant to this Section 5.3, such holder shall surrender certificates evidencing the Series A Preferred Stock so redeemed, and shall thereupon be entitled to receive a replacement certificate for any shares not redeemed.

(c) After any payment under this Section, the redeemed shares shall be canceled on the Corporation's records and shall cease to be outstanding."

3. That such amendment has been duly adopted in accordance with the provisions of Sections 228 and 242 of the General Corporation Law of the State of Delaware.

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The foregoing Certificate of Amendment has been signed and attested as of April 30, 1998.

/s/ Robert Snukal

Robert Snukal, President

ATTEST:

/s/ Sheila Snukal

Sheila Snukal, Secretary

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will remain available to those creditors under the Plan). Class 13 is projected to receive nothing in liquidation. As shown in the Liquidation Analysis, in a chapter 7 liquidation the only assets that would be available to satisfy general unsecured creditors would result from the Debtors' current assets. These entities would share with the Class 9 claims of the holders of the 11¼% Notes (approximately \$133 million) after the satisfaction of administrative claims, secured claims, priority claims and priority tax claims. In a chapter 7 scenario, interests in Classes 14, 15, 16, 17, 18 and 19 would not receive or retain any property. In contrast, under the Plan, entities holding allowed claims will receive payment in full with postpetition interest (including Class 13 Claims), and entities holding interests in Class 14, 15, 17 and 18 will retain their interests or obtain other interests in accordance with applicable law. Based upon the foregoing, the treatment under the Plan of the non-accepting members of all impaired classes, is in no case less than that which the holders of such claims and interests would otherwise be entitled to in liquidation under chapter 7.

FEASIBILITY

4. With the assistance of the Debtors' personnel and retained professionals, I prepared the 5-year projections attached as Exhibit 3 to the Disclosure Statement, including projected balance sheets, cash flow statements, and income and expense statements (collectively, the "Projections"). The Projections present the expected financial results of the Reorganized Enterprise for the periods projected, subject to various reasonable assumptions set forth therein, on a quarterly basis, for fiscal years 2003 through 2007. The Projections assume, among other things specifically set forth therein, that the Plan becomes effective, that the Exit Facility to be provided under the Plan is provided, and that all payments to be made under the Plan are made. Subject to various uncertainties to which the Projections are subject (which are discussed in the Disclosure Statement), the Projections show that the Reorganized Enterprise is likely to maintain its going concern operations, improve cash flow and earnings over time, and not require either additional reorganization or liquidation. I am not aware of any material developments since the Projections were prepared that would change this conclusion. I believe the assumptions underlying Exhibit 3

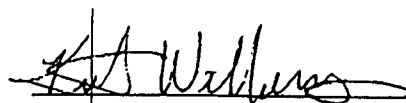
1 are fair and reasonable based upon, among other things, improved cash flow and EBITDA
2 during the trailing 12 months.

3 5. With the assistance of the Debtors' personnel and retained
4 professionals, I prepared the sources and uses summary for the reorganized Debtors that is
5 set forth as Exhibit 7 to the Disclosure Statement and discussed in Section XIII.C of the
6 Disclosure Statement. Under the Plan, the Debtors are required, on the Effective Date or
7 shortly thereafter, to make certain one-time payments. The funds needed to fund the
8 Effective Date obligations will be provided primarily by the Debtors' cash-on-hand and
9 financing from the Exit Facility. As Exhibit 7 to the Disclosure Statement demonstrates, the
10 Debtors should have ample liquidity to satisfy their obligations to make the payments called
11 for under the Plan on the Effective Date. I believe the assumptions underlying Exhibit 7 are
12 fair and reasonable.

13 6. With the assistance of the Debtors' personnel and retained
14 professionals, I prepared the reorganization value for the Debtors that is set forth as Exhibit 6
15 to the Disclosure Statement and discussed in Section XIII.C of the Disclosure Statement.
16 The estimated reorganization value of the Debtors on a consolidated basis as of an assumed
17 effective date of July 31, 2003 of approximately \$435 million reflects a number of
18 reasonable assumptions, including a successful reorganization of the Debtors' businesses and
19 finances in a timely manner, the achievement of the forecasts reflected in the Projections, the
20 amount of available cash, discount rates and market conditions, and the Plan becoming
21 effective in accordance with its terms. I believe the assumptions underlying the
22 reorganization value are fair and reasonable based upon, among other things, the Debtors'
23 Projections showing improved cash flow and earnings over time.

24 I declare under penalty of perjury under the laws of the United States that the
25 foregoing is true and correct.

26 Executed this 13th day of June 2003, at Harris County, Texas.

27
28 
KEITH WILLIAMS

PROOF OF SERVICE

I am over eighteen years of age, and I am not a party to this action. I am employed by Klee, Tuchin, Bogdanoff & Stern LLP, and my business address is: Fox Plaza, 2121 Avenue of the Stars, Thirty-Third Floor, Los Angeles, CA 90067-5061. Klee, Tuchin, Bogdanoff & Stern LLP employs a member of the bar of the State of California at whose direction this service was made.

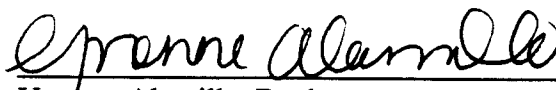
On June 13, 2003, I served the following pleading:

**MEMORANDUM IN SUPPORT OF CONFIRMATION OF DEBTORS'
AMENDED JOINT PLAN OF REORGANIZATION DATED APRIL 22,
2003; DECLARATIO OF JOHN F. GIBSON; DECLARATION OF
WILLIAM C. SCOTT; DECLARATION OF KEITH WILLIAMS**

on the interested parties in this action by placing true and correct copies of the pleading with the United States Postal Service, enclosed in sealed envelopes, with postage fully paid, addressed as indicated on the attached list.

I declare under penalty of perjury under the laws of the United States that the foregoing is true and correct.

EXECUTED on June 13, 2003, at Los Angeles, California.



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